### VDC Services:

PROPRIETARY

MARKET

RESEARCH

BUSINESS INTELLIGENCE

M&A/JV ANALYSIS

BRAND EVALUATION

STRATEGIC PLANNING

PRODUCT LIFE
CYCLE
EVALUATION

INTRODUCTION STRATEGIES

EMERGING TECHNOLOGY EVALUATION

> OEM/END USER ANALYSIS

COMPETITIVE ANALYSIS

PRICING STRATEGY

# THE GLOBAL MARKET FOR POWER SUPPLY AND POWER MANAGEMENT INTEGRATED CIRCUITS, FOURTH EDITION

# **VOLUME 2: OEM DEMAND ANALYSIS**





www.vdc-corp.com

# THE GLOBAL MARKET FOR POWER SUPPLY AND POWER MANAGEMENT INTEGRATED CIRCUITS, FOURTH EDITION

## **VOLUME 2: OEM DEMAND ANALYSIS**

Study Team:

Marianne D'Aquila

Production:

Cheryl Kilpatrick

September 2003



# Copyright 2003 VENTURE DEVELOPMENT CORPORATION

All data contained in **The Global Market for Power Supply and Power Management Integrated Circuits, Fourth Edition Volume 2: OEM Demand Analysis** are proprietary to Venture Development Corporation, and may not be distributed in either original or reproduced form to anyone outside the client's internal organization within five (5) years of the report date without prior written permission of Venture Development Corporation.

Venture Development Corporation has devoted its best efforts to obtain for and provide to its clients as accurate data as is possible. Nevertheless, we cannot be held responsible for incorrect information provided to us by vendors, users, or others that we interview. Nor can we be held responsible for forecasts of the future evolution of an industry, which, in retrospect, proves inaccurate. Our goal is to provide the best possible analysis of an industry, utilizing data obtained through a time-proven and rigorous research methodology, for our clients to employ in developing strategies to compete in an uncertain and ever-changing business environment.

**TRADEMARK ACKNOWLEDGEMENT:** Many names of companies, associations, technologies, products and product types, etc. mentioned in this report comprise Trademarks, either registered or non-registered, owned by various entities. These are too numerous to mention individually. VDC acknowledges that ownership of these Trademarks exist, and requests that readers acknowledge this as well.

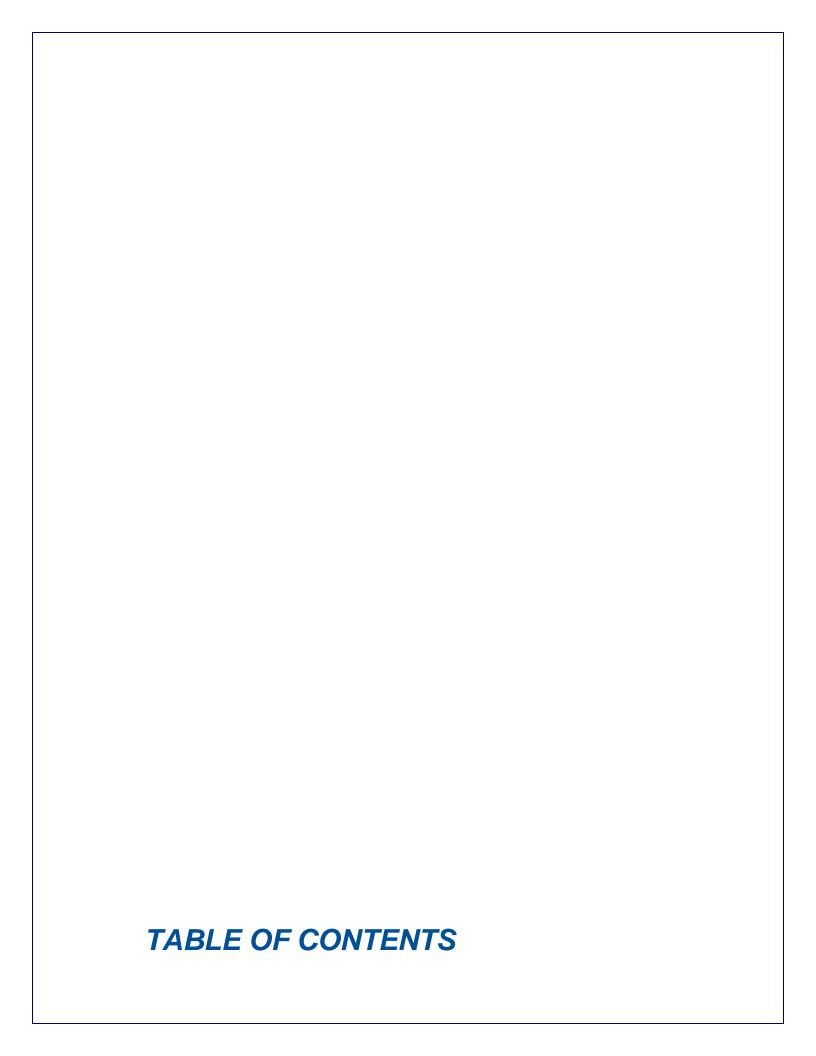
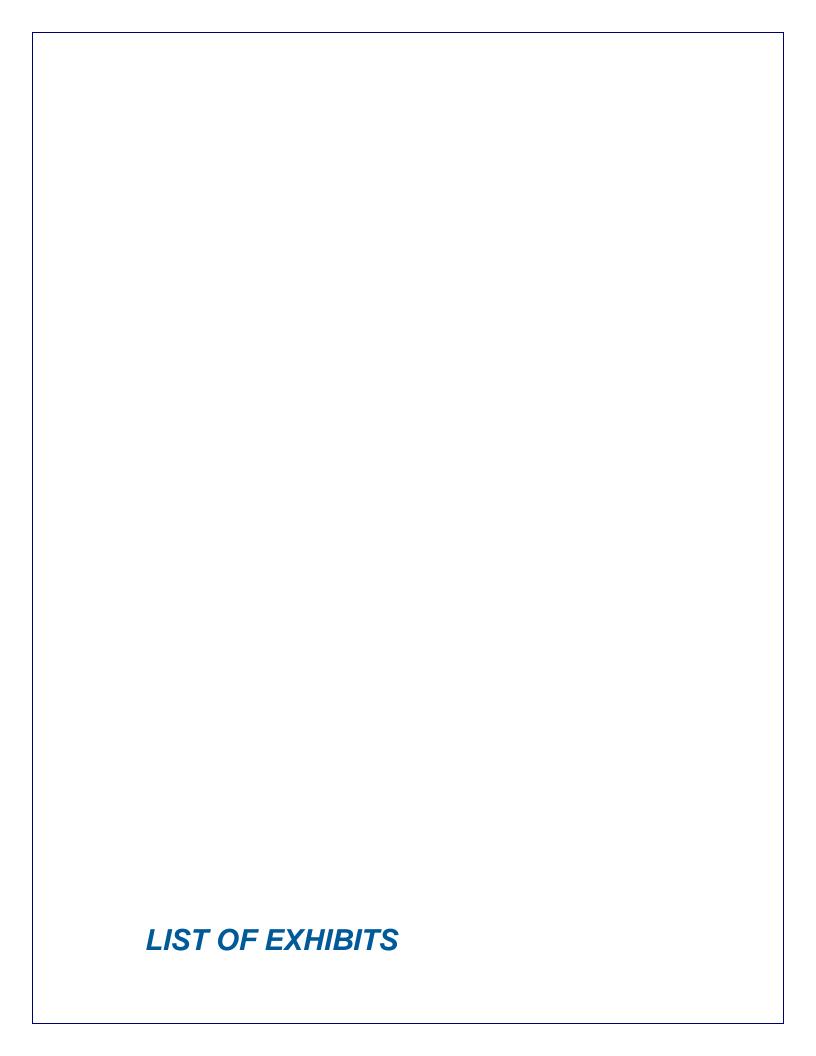


Table of Contents

# The Global Market for Power Supply and Power Management Integrated Circuits, Fourth Edition Volume 2: OEM Demand Analysis

ı	EXECUTIVE SUMMARY	1
	INDUSTRY AND PRODUCT OVERVIEW	2
	PRODUCT DEVELOPMENT AND TRENDS	2
	EMERGING FEATURES	2
	VENDOR PERCEPTION	3
	APPLICATIONS ANALYSIS	3
П	SCOPE AND METHODOLOGY	4
	SCOPE	
	Product Focus	
	Industry Focus	
	Geographical Focus	
	Distribution Channel Focus	
	METHODOLOGY	
	Primary Research	
	Secondary Research	
Ш	OEM TREND & TECHNOLOGY OVERVIEW	
	INDUSTRY AND PRODUCT OVERVIEW	
	Product Development and Trends	
	Is Silicon Germanium a Trend in Power ICs ?	
	OEM EMERGING FEATURES, FUNCTIONS AND APPLICATIONS	
	Emerging Features and Functions	
	Emerging Applications	
	VENDOR PERCEPTIONS	
	OEM and Vendor Comments	20
IV	APPLICATIONS ANALYSIS	22
	MERCHANT POWER SUPPLIES	23
	COMPUTERS AND PERIPHERALS	35
	TELECOM/DATACOM	
	CONSUMER PRODUCTS	54
	AUTOMOTIVE	59
	INDUSTRIAL CONTROL AND AUTOMATION	62
	INSTRUMENTATION	73
	MEDICAL	82
	MILITARY	86
	APPENDIX: VENDOR LIST	95



List of Exhibits vii

# The Global Market for Power Supply and Power Management Integrated Circuits, Fourth Edition Volume 2: OEM Demand Analysis

	EXECUTIVE SUMMARY
I-1	Awareness of and Preference for PSIC Vendors Among Surveyed OEMs
	(Ranked by # of Responses by Surveyed OEMs)3
	OEM TREND & TECHNOLOGY OVERVIEW
III-1	Survey Respondent Distribution by Principal Industry Served (Percent of
	Respondents)
III-2	Survey Respondents Using Each Type of Power IC (Percent of
	Respondents)11
III-3	Overall Product Selection Criteria for Respondents Using PWM/PFM (Mean
	Rating) 1=Not Important, 5=Very Important
III-4	Overall Product Selection Criteria for Respondents Using DC/DC Regulators
	(Mean Rating) 1=Not Important, 5=Very Important14
III-5	Overall Product Selection Criteria for Respondents Using AC/DC Off Line
	Regulators (Mean Rating) 1=Not Important, 5=Very Important
III-6	Overall Product Selection Criteria for Respondents Using Linear Regulators
	(Mean Rating) 1=Not Important, 5=Very Important
III-7	Overall Product Selection Criteria for Respondents Using PFC Controllers
	(Mean Rating) 1=Not Important, 5=Very Important
III-8	Overall Product Selection Criteria for Respondents Using Battery Charging
	and Management IC's (Mean Rating) 1=Not Important, 5=Very Important16
III-9	Overall Product Selection Criteria for Respondents Using Hot Swap
III 40	Controllers (Mean Rating) 1=Not Important, 5=Very Important
111-10	Overall Product Selection Criteria for Respondents Using MOSFETS (Mean Rating) 1=Not Important, 5=Very Important
III 11	Overall Non-Product Selection Criteria for All Respondents (Mean Rating)
III-11	1=Not Important, 5=Very Important
III-12	Awareness of and Preference for PSIC Vendors Among Surveyed OEMs
12	(Ranked by # of Responses by Surveyed OEMs)
	(Natilical by it of Naspariaes by Carvayou China, inc.
	APPLICATIONS ANALYSIS
IV-1	Merchant Power Supply Respondents Using Each Type of Power IC
	(Percent of Respondents)23
IV-2	PWM/PFM Product Selection Criteria for Merchant Power Supply
	Respondents (Mean Rating) 1=Not Important, 5=Very Important24
IV-3	DC/DC Regulator Product Selection Criteria for Merchant Power Supply
	Respondents (Mean Rating) 1=Not Important, 5=Very Important
IV-4	AC/DC Off Line Regulators Product Selection Criteria for Merchant Power
n / =	Supply Respondents (Mean Rating) 1=Not Important, 5=Very Important26
IV-5	Linear Regulator Product Selection Criteria for Merchant Power Supply
N/ e	Respondents (Mean Rating) 1=Not Important, 5=Very Important
1V -0	PFC Controllers Product Selection Criteria for Merchant Power Supply  Respondents (Mean Rating), 1=Not Important, 5=Very Important, 28
	CONTRACTOR OF THE PROPERTY OF

List of Exhibits

IV-7	Battery Charging and Management ICs Product Selection Criteria for	
	Merchant Power Supply Respondents (Mean Rating) 1=Not Important,	
	5=Very Important	29
IV-8	MOSFET Driver Product Selection Criteria for Merchant Power Supply	
	Respondents (Mean Rating) 1=Not Important, 5=Very Important	30
IV-9	Use of PWMs in Merchant Power Supply Industry (Percent of Respondents)	31
IV-10	Use of DC/DC Regulators in Merchant Power Supply Industry (Percent of	
	Respondents)	31
IV-11	Use of AC/DC Off Line Regulators in Merchant Power Supply Industry	
	(Percent of Respondents)	32
IV-12	Use of Linear Regulators in Merchant Power Supply Industry (Percent of	
	Respondents)	32
IV-13	Use of PFC Controllers in Merchant Power Supply Industry (Percent of	
	Respondents)	33
IV-14	Use of Battery Charging and Management IC's in Merchant Power Supply	
	Industry (Percent of Respondents)	33
IV-15	Use of MOSFETS in Merchant Power Supply Industry (Percent of	
	Respondents)	34
IV-16	Non-Product Selection Criteria for Merchant Power Supply Respondents	
	(Mean Rating) 1=Not Important, 5=Very Important	35
IV-17	Computer and Peripherals Respondents Using Each Type of Power IC	
	(Percent of Respondents)	36
IV-18	PWM/PFM Product Selection Criteria for Computers and Peripherals	
	Respondents (Mean Rating) 1=Not Important, 5=Very Important	37
IV-19	DC/DC Regulators Product Selection Criteria for Computers and Peripherals	
	Respondents (Mean Rating) 1=Not Important, 5=Very Important	38
IV-20	Linear Regulators Product Selection Criteria for Computers and Peripherals	
	Respondents (Mean Rating) 1=Not Important, 5=Very Important	39
IV-21	Battery Charging and Management IC's Product Selection Criteria for	
	Computers and Peripherals Respondents (Mean Rating) 1=Not	
	Important, 5=Very Important	40
IV-22	MOSFET Product Selection Criteria for Computers and Peripherals	
	Respondents Using (Mean Rating) 1=Not Important, 5=Very Important	41
IV-23	Use of PWMs in the Computers and Peripherals Industry (Percent of	
	Respondents)	42
IV-24	Use of DC/DC Regulators in the Computers and Peripherals Industry	
	(Percent of Respondents)	42
IV-25	Use of Linear Regulators in the Computers and Peripherals Industry (Percent	
	of Respondents)	43
IV-26	Use of Battery Charging and Management IC's in the Computers and	
	Peripherals Industry (Percent of Respondents)	43
IV-27		
	Respondents)	44
IV-28	Non-Product Selection Criteria for Computers and Peripherals Respondents	
	(Mean Rating) 1=Not Important, 5=Very Important	44
IV-29	Telecom/Datacom Respondents Using Each Type of Power IC (Percent of	
-	Respondents)	45

List of Exhibits ix

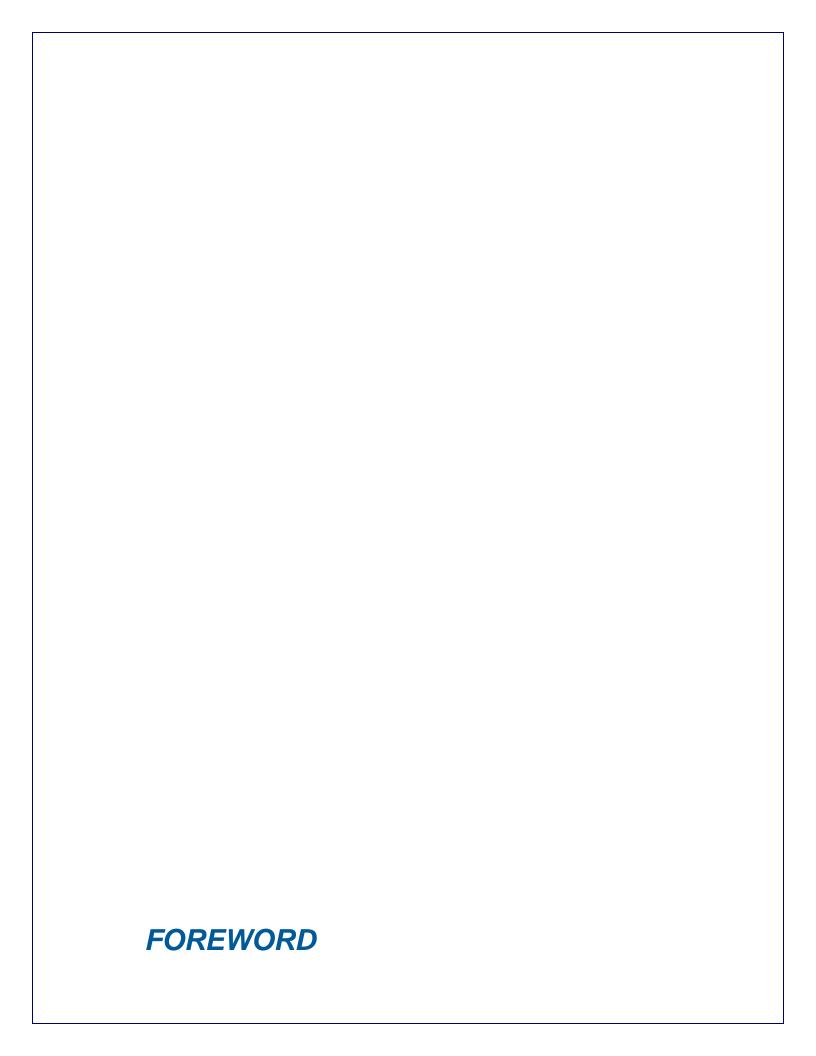
IV-30	PWM/PFM Product Selection Criteria for Telecom and Datacom	
	Respondents (Mean Rating) 1=Not Important, 5=Very Important	46
IV-31	DC/DC Regulators Product Selection Criteria for Telecom and Datacom	
	Respondents (Mean Rating) 1=Not Important, 5=Very Important	47
IV-32	Linear Regulators Product Selection Criteria for Telecom and Datacom	
	Respondents (Mean Rating) 1=Not Important, 5=Very Important	48
IV-33	Battery Charging and Management ICs Product Selection Criteria for	
	Telecom and Datacom Respondents (Mean Rating) 1=Not Important,	
	5=Very Important	49
IV-34	, ,	
17 04	(Mean Rating) 1=Not Important, 5=Very Important	50
IV-35		
14-55	Respondents)	51
11/ 26		3
IV-36	Use of DC/DC Regulators in the Telecom and Datacom Industry (Percent of	_
n / 0=	Respondents)	51
IV-37	Use of Linear Regulators in the Telecom and Datacom Industry (Percent of	
	Respondents)	52
IV-38		
	Industry (Percent of Respondents)	52
IV-39	Use of MOSFETS in the Telecom and Datacom Industry (Percent of	
	Respondents)	53
IV-40	Non-Product Selection Criteria for Telecom Datacom Respondents (Mean	
	Rating) 1=Not Important, 5=Very Important	53
IV-41	Consumer Products Respondents Using Each Type of Power IC (Percent of	
	Respondents)	54
IV-42	DC/DC Regulators Product Selection Criteria for Consumer Products	
	Respondents (Mean Rating) 1=Not Important, 5=Very Important	55
IV-43	Linear Regulators Product Selection Criteria for Consumer Products	
	Respondents (Mean Rating) 1=Not Important, 5=Very Important	55
IV-44		
IV-45	Use of DC/DC Regulators in the Consumer Products Industry (Percent of	
	Respondents)	57
IV-46	Use of Linear Regulators in the Consumer Products Industry (Percent of	
	Respondents)	57
IV-47	Use of MOSFETS in the Consumer Products Industry (Percent of	07
10-47	Respondents)	59
I\/_/Q	Non-Product Selection Criteria for All Consumer Product Respondents	50
17-40		E
N / 40	(Mean Rating) 1=Not Important, 5=Very Important	50
IV-49	Automotive Respondents Using Each Type of Power IC (Percent of	
n / = 0	Respondents)	59
IV-50	Linear Regulators Product Selection Criteria for Automotive Respondents	
	(Mean Rating) 1=Not Important, 5=Very Important	
IV-51	Use of PWMs in the Automotive Industry (Percent of Respondents)	60
IV-52	Use of Linear Regulators in the Automotive Industry (Percent of	
	Respondents)	
IV-53	Use of MOSFETS in the Automotive Industry (Percent of Respondents)	61

List of Exhibits

IV-54	Non-Product Selection Criteria for Automotive Respondents (Mean Rating)	60
N / EE	1=Not Important, 5=Very Important	62
IV-55	Industrial Control and Automation Respondents Using Each Type of Power IC (Percent of Respondents)	63
IV-56	PWM/PFM Product Selection Criteria for Industrial Control and Automation	
10-30	Respondents (Mean Rating) 1=Not Important, 5=Very Important	64
1\/_57	DC/DC Regulators Product Selection Criteria for Industrial Control and	04
10 01	Automation Respondents (Mean Rating) 1=Not Important, 5=Very	
	Important	65
1\/_58	AC/DC Off Line Regulators Product Selection Criteria for Industrial Control	
17 00	and Automation Respondents (Mean Rating) 1=Not Important, 5=Very	
	Important	66
IV-59	Linear Regulators Product Selection Criteria for Industrial Control and	
	Automation Respondents (Mean Rating) 1=Not Important, 5=Very	
	Importantg,	67
IV-60	PFC Controllers Product Selection Criteria for Industrial Control and	
	Automation Respondents (Mean Rating) 1=Not Important, 5=Very	
	Important	68
IV-61	Battery Charging and Management ICs Product Selection Criteria for	
	Industrial Control and Automation Respondents (Mean Rating) 1=Not	
	Important, 5=Very Important	69
IV-62	MOSFET Product Selection Criteria for Industrial Control and Automation	
	Respondents (Mean Rating) 1=Not Important, 5=Very Important	70
IV-63	Use of PWMs in the Industrial Control and Automation Industry (Percent of	
	Respondents)	70
IV-64	Use of DC/DC Regulators in the Industrial Control and Automation Industry	
	(Percent of Respondents)	71
IV-65		
	Industry (Percent of Respondents)	71
IV-66	,	
	(Percent of Respondents)	72
IV-67	Use of Battery Charging and Management ICs in the Industrial Control and	
	Automation Industry (Percent of Respondents)	72
IV-68	Non-Product Selection Criteria for Industrial Control and Automation	
	Respondents (Mean Rating) 1=Not Important, 5=Very Important	73
IV-69	Instrumentation Respondents Using Each Type of Power IC (Percent of	- 4
n / =0	Respondents) 1=Not Important, 5=Very Important	74
IV-70	PWM/PFM Product Selection Criteria for Instrumentation Respondents	7.
N / 74	(Mean Rating) 1=Not Important, 5=Very Important	/5
IV-71	DC/DC Regulators Product Selection Criteria for Instrumentation	70
N/ <b>7</b> 0	Respondents (Mean Rating) 1=Not Important, 5=Very Important	/6
10-12	AC/DC Off Line Regulators Product Selection Criteria for Instrumentation	77
I\/ <b>7</b> 9	Respondents (Mean Rating) 1=Not Important, 5=Very Important	11
14-13	Linear Regulators Product Selection Criteria for Instrumentation	70
1\1.74	Respondents (Mean Rating) 1=Not Important, 5=Very Important	
IV-74	Use of PWMs In the Instrumentation Industry (Percent of Respondents)	10

List of Exhibits xi

IV-75	Use of DC/DC Regulators in the Instrumentation Industry (Percent of	
	Respondents)	79
IV-76	Use of AC/DC Off Line Regulators In the Instrumentation Industry (Percent of Respondents)	79
IV-77	Use of Linear Regulators In the Instrumentation Industry (Percent of	
	Respondents)	80
IV-78	Use of PFC Controllers in the Instrumentation Industry (Percent of Respondents)	80
IV-79	Use of Battery Charging and Management ICs In the Instrumentation	
	Industry (Percent of Respondents)	81
IV-80	Non-Product Selection Criteria for Instrumentation Respondents (Mean	
	Rating) 1=Not Important, 5=Very Important	8
IV-81	Medical Respondents Using Each Type of Power IC (Percent of	
	Respondents) 1=Not Important, 5=Very Important	82
IV-82	DC/DC Regulators Product Selection Criteria for Medical Respondents	
	(Mean Rating) 1=Not Important, 5=Very Important	83
IV-83	MOSFET Product Selection Criteria for Medical Respondents (Mean Rating)	
	1=Not Important, 5=Very Important	83
IV-84	Use of DC/DC Regulators in the Medical Industry (Percent of Respondents)	84
IV-85	Use of Linear Regulators in the Medical Industry (Percent of Respondents)	84
IV-86	Use of MOSFETS in the Medical Industry (Percent of Respondents)	85
IV-87	Non-Product Selection Criteria for Medical Respondents (Mean Rating)	
	1=Not Important, 5=Very Important	85
IV-88	Military and Aerospace Respondents Using Each Type of Power IC (Percent	
	of Respondents)	86
IV-89	PWM/PFM Product Selection Criteria for Military and Aerospace	
n / aa	Respondents (Mean Rating) 1=Not Important, 5=Very Important	87
IV-90	DC/DC Regulators Product Selection Criteria for Military and Aerospace	
D / O /	Respondents (Mean Rating) 1=Not Important, 5=Very Important	88
IV-91	Linear Regulators Product Selection Criteria for Military and Aerospace	0.0
11/ 02	Respondents (Mean Rating) 1=Not Important, 5=Very Important	88
IV-92	PFC Controllers Product Selection Criteria for Military and Aerospace (Mean	00
IV/ 02	Rating) 1=Not Important, 5=Very Important	90
10-93	·	0.
IV 04	(Mean Rating) 1=Not Important, 5=Very Important	9
10-94	Respondents)	Q.
IV-95	·	32
10-95	Respondents)	Q:
IV-96	Use of PFC Controllers in the Military and Aerospace Industry (Percent of	32
10-30	Respondents)	Q.
IV-97	Use of MOSFETS in the Military and Aerospace Industry (Percent of	
0,	Respondents)	91
IV-98	Non-Product Selection Criteria for Military and Aerospace Respondents	
00	(Mean Rating) 1=Not Important, 5=Very Important	94
	\	



Foreword xiii

Venture Development Corporation was founded in 1971 by graduates of the Harvard Business School, and all staff members are skilled in analyzing and forecasting the impact of new technology on a client's marketing, engineering, financial, and manufacturing plans. Each member of the consulting staff has had extensive "practical" technical management experience in his or her area of specialization.

Venture Development Corporation has assisted numerous electronic companies worldwide in formulating product and business strategies. We pride ourselves in providing clients with practical, innovative, incisive, and thorough analytical research. Custom services we provide include:

### Strategic Planning

- Formulating business plans at the corporate, divisional, or departmental level
- Developing strategies for internal growth or growth by acquisition
- Conducting acquisition or divestiture searches
- Performing industry analyses
- Evaluating technological trends

### Marketing

- · Conducting in-depth market research
- Developing marketing strategies
- Recommending product and/or pricing policy
- Evaluating channels of distribution
- Conducting competitive analyses

### **Financial Services**

- Formulating financial policies
- Developing pro forma cash flows, income statements, balance sheets, and budgets
- Raising debt or equity capital

Venture Development Corporation's strength lies in our unique ability to bring multidisciplinary capabilities in technology, economics, marketing, finance, engineering, and manufacturing to solve our client's problems. In the changing and competitive environment of the electronics industry, management decisions cut across boundaries of all of these disciplines. VDC is well positioned to work as a "team" with all aspects of our client's organization and recommend strategies, which will benefit the entire enterprise.

Foreword xiv

Venture Development Corporation is able to augment its clients' capabilities with the resources, skills, and perspectives necessary to deal systematically with the interrelated problems of technological, market, economic, social and political change. Most important, we are staffed by professionals who are not only aware of evolving electronic technologies but have the ability to work with clients in developing imaginative and workable business policies and strategies.

Our objective is to provide our clients with superior consulting services that fill real needs and are of lasting value, thereby gaining and holding client respect and loyalty. We welcome your inquiries and would be pleased to discuss our wide range of services with you.

VDC offers the following research services:

### INDUSTRY REPORTS

Funded entirely by Venture Development Corporation, industry reports present a comprehensive analysis on all phases of a particular industry, technology or product category. Based on research conducted by our own full time staff, industry reports identify key technology trends, competitive strategies, as well as areas of risk and opportunity. An analysis of the end user, including purchase decision criteria, is one highlight of every industry report, as is a market forecast for the next five years broken out by relevant categories.

### **MULTICLIENT STUDIES**

Research efforts funded by a group(s) of clients with similar needs for information and counsel.

### SUBSCRIPTION SERVICES

Annual services that track product areas continually from a variety of prospectives. Typical deliverables include market data books, quarterly research bulletins, distribution channel analysis books and end user analysis books. In addition, clients receive unlimited inquiry privileges and an executive presentation.

### **VENTURESEARCH**

This unique information service provides clients with immediate answers to specific product or market questions at low cost. By drawing on our research skills and our comprehensive electronics industry data base, VDC can provide timely and inexpensive answers to a wide range of information requests.

### **How Venturesearch Works**

- You may telephone or fax to describe your information needs.
- Within 24 hours VDC will send a no-cost quotation in reply to your request.
- VDC will provide a fixed price quote and inform you of the expected duration of the search.

Foreword xv

 Most searches take between one day and two weeks to complete and typical costs range from \$500 to \$7,500.

- You approve the project and receive the data
- In writing on the agreed upon date, or
- Over the telephone or facsimile if time is critical

In most instances, VDC can provide you with data more quickly, more accurately, and more economically than you can yourself. Our data base of electronic industry information is more comprehensive than most clients could justify maintaining. Venturesearch is like having an auxiliary research department, except you pay only a tiny fraction of the cost and only when you use it.

### PROPRIETARY CUSTOM RESEARCH

Venture Development Corporation specializes in analyzing the strategic aspects of building businesses, marketing new products, and financing the growth of new enterprises. We welcome difficult custom research assignments where no easily obtainable data exists and where the research and pioneering can be done jointly, in close cooperation with a client's personnel.

### **FOLLOW-UP SERVICES**

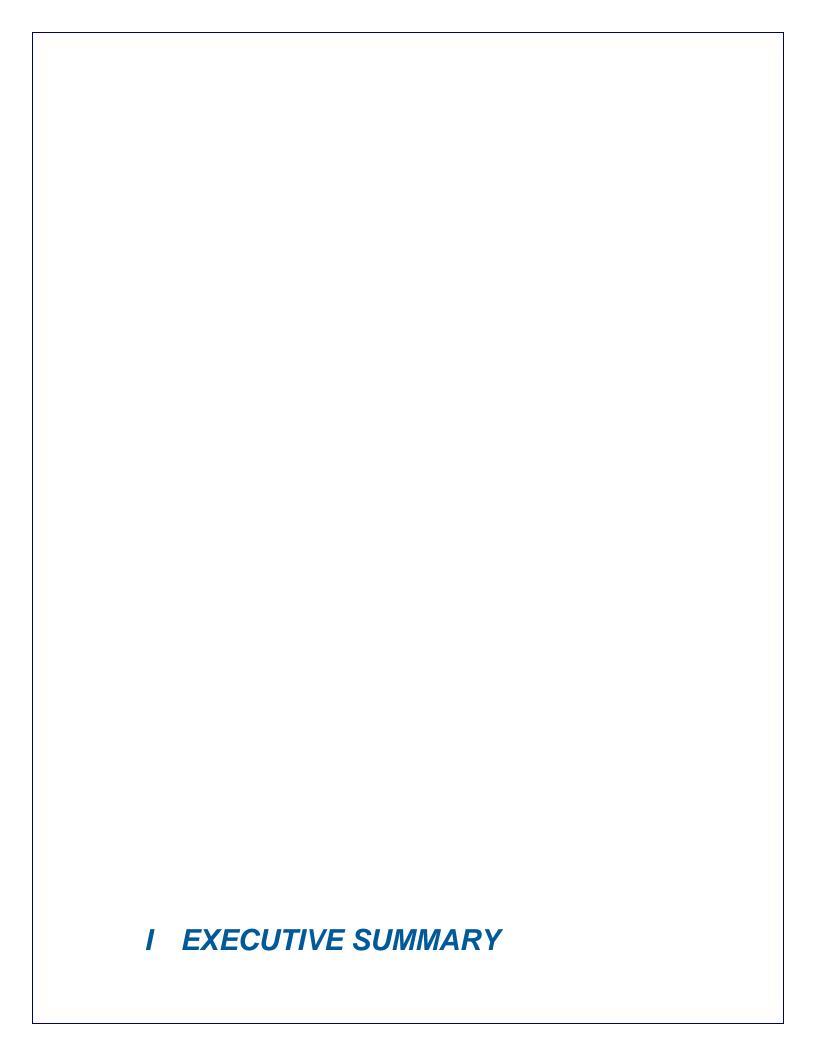
<u>The Need</u> – VDC services, while comprehensive, cannot possibly answer every question or provide all of the information desired by each and every client. In order to ensure that purchasers of reports have access to VDC's database and consulting staff, we provide follow-up services at cost. The goal of this program is to provide clients with additional data and analyses which are of specific interest. It is hoped that through the use of these services our clients will have the best possible information for making decisions and developing strategies. Naturally, questions that are procedural, involve clarification of methodology or definitions, are welcome at no charge to subscribers.

<u>How It Works</u> – Contact VDC and explain the information you desire. We will discuss your needs, call you back, tell you how much it will cost, and how long it will take.

<u>Applicability</u> – Follow-up services pertain to previously purchased reports and are limited to directly related subjects covered therein.

<u>Costs</u> – VDC's fees for follow-up services will be at our cost for labor, plus expenses incurred. It is recommended that clients seek a quotation in advance.

<u>Timing</u> – VDC will provide follow-up services as soon as possible after the attached agreement is received, and will promptly inform client of the expected completion date. As soon as the project is completed, the data will be conveyed to the client by mail or fax as previously arranged.



Executive Summary 2

### INDUSTRY AND PRODUCT OVERVIEW

As a whole, the semiconductor industry is facing unprecedented changes. Three simultaneous factors are changing the landscape on how vendors and OEMS do business. First, the days of double-digit market growth are behind us. Single-digit long-term growth is the best that can be expected. Second, manufacturing investments have and continue to stagger for most companies. Thirdly, many technologies have matured.

The results of these factors have led many of the smaller players on the sidelines when it comes to technology investments. This has resulted in industry-wide layoffs, liquidations, consolidations and partnerships. In addition, many companies have or will be moving manufacturing to offshore locations where labor is cheaper.

### PRODUCT DEVELOPMENT AND TRENDS

A few key trends and product developments have taken place as some companies focus on Research and Development during this economic downtime:

- Vendors are realizing the importance of OEMs having second source availability for identical or pin-for-pin replacements.
- OEMs in the consumer market are demanding smaller, less power-hungry MOSFETS for power management in cell phones, PDAs, portable music players, GPS receivers etc.
- Next-generation communication, automotive, 48v-distributed and battery-powered systems will benefit from cost-effective, non-isolated bias buck regulators.
- Battery charging and Battery management ICs are making technological advances at a rapid pace.

### **EMERGING FEATURES**

- Packaging which allows for more functionality and power dissipation in smaller packages.
- Sophisticated drive schemes to power white LEDs
- Advances in trench processes have pushed R<sub>DS(on)</sub> to new lows
- Need for high-voltage MOSFETS aimed at automotive switching applications
- Boost in alternator output in the automotive industry from power conversion devices.
- Start-up sequencing of multiple converters to meet system requirements.
- Programmable output switching regulators
- · Tighter specifications for fuel gauging and battery charging.
- Lower quiescent currents

Executive Summary 3

### VENDOR PERCEPTION

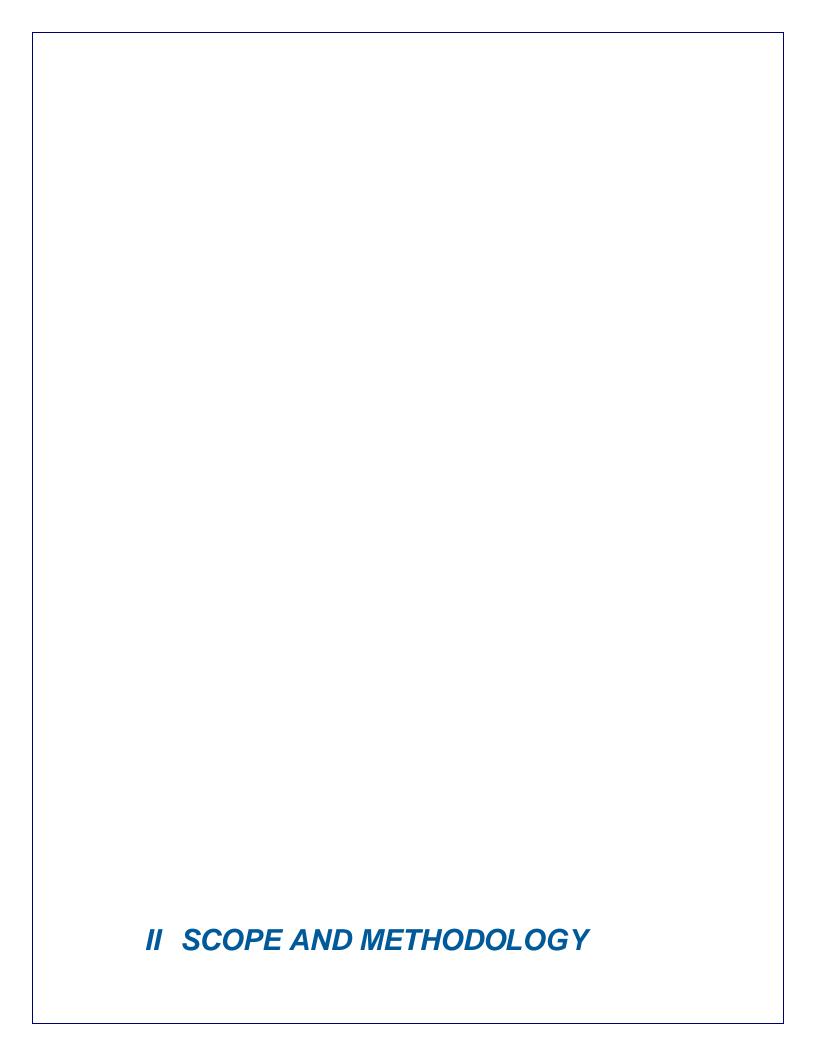
OEMs quite often are aware of many vendors but obviously prefer certain vendors to others, based on a variety of reasons. Exhibit I-I is a ranking of vendor awareness and vendor preference for PSIC vendors among OEMS surveyed.

Exhibit I-1 Awareness of and Preference for PSIC Vendors Among Surveyed OEMs (Ranked by # of Responses by Surveyed OEMs)			
Awareness of Vendors	<u>Rank</u>	Preference for Vendors	
Texas Instruments	1	Texas Instruments	
Linear Technology	2	Linear Technology	
National Semiconductor	3	National Semiconductor	
On Semiconductor	4	On Semiconductor	
Fairchild, ST Microelectonics	5	ST Microelectronics	
Maxim, Motorola	6	Motorola	
Micrel	7	Micrel	
International Rectifier, Unisonic Technologies	8	Fairchild	
Infineon	9	Maxim	
Intersil	10	Infineon	

### **APPLICATIONS ANALYSIS**

The full applications analysis chapter provides a detailed look at the vertical markets and specific applications within the vertical markets that use power supply and power management ICs. Information for this chapter was gathered through targeted interviews with leading OEMs from each vertical market application. Some of the highlights are listed here:

- Still recovering from economic stagnation, overcapacity and heavily reduced demand, the power supply industry has turned its attention to improved product technology, architecture, delivery, price and quality. From an application perspective, the most compelling changes in the Merchant power supply industry are occurring at the distributed power level. The proliferation of different voltages at higher current levels has led to changing technologies and architectures.
- Personal and laptop computers, servers, mainframes, workstations, printers, fax machines, copiers, etc. lead the market in cutting-edge technical innovation and product specifications.
- The Telecom/Datacom market as a whole is still anemic as it tries to recover from the
  devastation of the bursting bubble. Nonetheless wireless technology, such as
  wireless LANs, is one of the market-leading technologies that will require an
  abundance of next-generation power IC products.
- An increasing number of power ICs are being used in motor vehicle applications including motor/body load control, ABS, power train management, injection systems, anti-theft systems, auto-lock systems and car area network systems.
- Geo-political circumstances have fueled an increased demand by OEMs in the Military and Aerospace market.



### SCOPE

This report is an applications analysis of the worldwide market for power supply and power management integrated circuits. Market analysis and detailed segmentations can be found in Volume 1 of VDC's service on the "Global Market for Power Supply and Power Management Integrated Circuits, Fourth Edition."

### **Product Focus**

The following power supply and power management IC products are included in the scope of this volume:

Note: The difference between PWM/PFM <u>controllers</u> and DC/DC <u>regulators</u> is that controllers drive an external switch (FET), while regulators integrate the switch.

Note: These products are <u>all integrated circuits (ICs) and NOT modular power supplies</u>. Both ICs and modular power supplies perform the same functions using the same topologies but they are manufactured in different ways.

<u>PWM/PFM Controllers</u>: Pulse-frequency modulated and/or pulse-width modulated control circuits used to drive an external switch (FET). These will be segmented by isolated and non-isolated.

<u>DC/DC Regulators</u>: Non-isolated controllers with a switch (FET) integrated on the IC. These include boost and buck regulators, and charge pumps.

<u>AC/DC Offline Regulators</u>: A low-voltage control circuit integrated with a high-voltage switching transistor, so to be used in an offline AC/DC application (e.g. TopSwitch)

<u>Linear Regulators</u>: Positive and negative linear regulators, as well as low dropout voltage (LDO) regulators (both positive and negative).

<u>Power Factor Correction (PFC) Preregulators</u>: Provides power supply input circuitry that performs power factor correction.

<u>Battery Charging/Management ICs</u>: These include battery charging, protection, and fuel gauge ICs, as well as smart battery ICs that allow battery data communication.

<u>Hot Swap Controller ICs</u>: ICs enabling the removal and/or insertion of a board from a 'live' system without inrush current damaging the system.

MOSFET Drivers: Switch (FET) driver ICs used exclusively for power supply applications.

### **Industry Focus**

- Merchant Power Supplies: Power supplies and battery chargers that switching power supplies, UPSs, battery chargers, etc.
- <u>Computers and Peripherals</u>: Personal and laptop computers, servers, mainframes, workstations, printers, fax machines, copiers, etc.
- <u>Telecom/Datacom</u>: Fixed and mobile telecommunication equipment, switches, hubs, routers, other networking and data communications equipment.
- <u>Consumer Products</u>: Mobile phones, personal communicators, pagers, PDAs, set-top boxes, gaming consoles, audio/video, home appliances, etc.
- <u>Automotive</u>: Electronics in automobiles, trucks, and commercial vehicles, etc.
- <u>Industrial Control and Automation</u>: Distributed control systems, motor/motion control, semiconductor fabrication equipment, etc.
- <u>Instrumentation</u>: Automated test equipment, scientific instrumentation, test equipment, etc.
- <u>Medical:</u> Medical imaging, patient monitoring, etc.
- <u>Military/Aerospace</u>: Radar systems, guidance and navigation equipment, avionic systems, command and control, space and military communications, etc.
- Other: Retail, Security, transportations etc.

### Geographical Focus

This is a global study covering products manufactured worldwide and shipped worldwide. Geographical segmentation is defined by shipments to regional destinations. The following geographical segments are used when discussing market shares, forecasts, trends, and individual vendor coverage:

- North America Canada, Mexico, and the United States
- Europe Western, Central, and Eastern Europe
- Asia Asia-Pacific excluding Japan
- Japan
- Other, or ROW Those geographical areas not elsewhere classified

### **Distribution Channel Focus**

The following distribution channel categories are used in this report:

- Direct Sales made by company personnel to customers who apply the products, such as original equipment manufacturers (OEMs).
- Manufacturer Representatives (Reps) Sales made by independent representatives to customers who apply the products, such as OEMs.
- Distributors Sales to regional and global distributors, who may or may not also offer support or design assistance to bolster their sales participation. These distributors typically sell to lower-volume purchasers.

Sales made through e-commerce can be directed to any one of the above distribution channels. For that reason e-commerce will be noted separately and not as an independent distribution channel category.

### **METHODOLOGY**

In order to develop market data, forecasts, and insights for this report, VDC employed the following research methodology.

### **Primary Research**

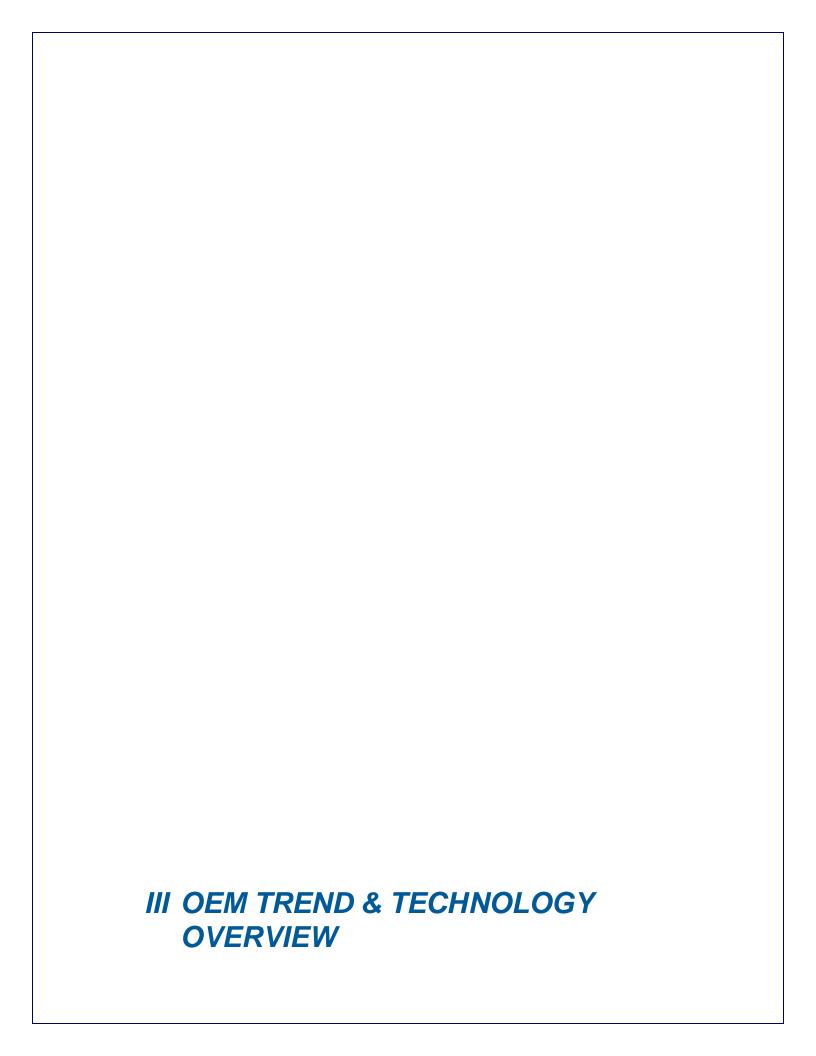
- Original Equipment Manufacturer (OEM) Interviews VDC conducted interviews with power supply IC specifiers, design engineers, and engineering managers at OEMs to understand the needs and preferences of this customer group. Representative industries and applications covered in the OEM interviews included: military and commercial power supplies (AC/DC, DC/DC, and UPS); portable and desktop computers; computer peripherals; data communication/networking equipment; fixed and portable telecommunication equipment; automotive electronics; medical and scientific equipment; test equipment; military/aerospace equipment; consumer electronics; industrial electronic equipment; and other portable electronics.
- Interviews with power supply and power management IC Manufacturers VDC's
  research staff conducted in-depth phone interviews with employees of the world's
  manufacturers of power supply and power management ICs. Titles of those
  interviewed included Product Marketing Manager, Director of Marketing, Vice
  President of Product Development, Vice President of Marketing, President, and Chief
  Executive Officer. A detailed questionnaire, developed by VDC, served as the basis
  for these interviews.
- <u>Microprocessor Manufacturer Interviews</u> VDC conducted interviews with Power Supply Engineers, Market Applications Specialists, and Engineering Managers at several leading microprocessor manufacturers. These interviews discussed power management strategies, standards and initiatives, and changing microprocessor power supply requirements and the effect on power supply and power management ICs.
- <u>Battery Manufacturer Interviews</u> Applications Engineers, Marketing Managers, Product Managers, and Vice Presidents of rechargeable battery vendors were interviewed by VDC's research staff. Discussions included charging and protection strategies, changes in battery chemistries, strategies to support smart batteries, and the effects of standards such as SMBus.

### Secondary Research

In addition to the extensive primary research, VDC also used secondary research to develop and cross-check our findings, including:

- <u>Manufacturer Financial Information</u> annual reports, 10-K and 10-Q statements, and financial press releases;
- <u>Manufacturer Product Information</u> catalogs, data books, application notes, sales literature, product press releases;

- <u>Trade Press</u> including magazine articles on new products, applications, and trends; and
- <u>Publications of Standards and Initiatives</u> including voltage regulator module (VRM) specifications, Advanced Configuration and Power Management Interface (ACPI), Smart Battery System (SBS), and other guidelines and initiatives.



### INDUSTRY AND PRODUCT OVERVIEW

As a whole, the semiconductor industry is facing unprecedented changes. Three simultaneous factors are changing the landscape on how vendors and OEMS do business. First, the days of double-digit market growth are behind us. Single-digit long-term growth is the best that can be expected. Second, manufacturing investments have and continue to stagger for most companies. Thirdly, many technologies have matured.

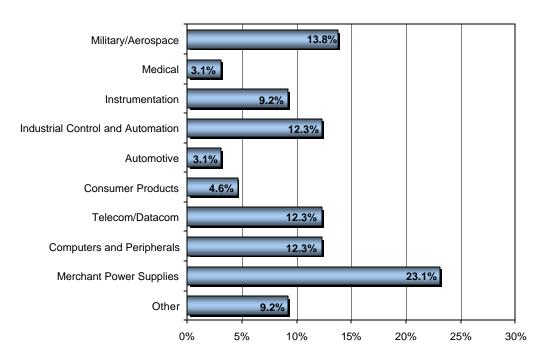
The results of these factors have led many of the smaller players on the sidelines when it comes to technology investments. This has resulted in industry-wide layoffs, liquidations, consolidations and partnerships. In addition, many companies have or will be moving manufacturing to offshore locations where labor is cheaper.

The following lists a few examples from the past two years:

- Sipex Completes Transfer of Billerica Test Operations to Malaysia
- Semtech Announces Strategic Partnership with Samsung
- On Semiconductor Opens Second Wafer Fab in Slovakia
- IBM and Intersil Announce Foundry Service Agreement
- Infineon Expands China Operations
- International Rectifier and SANYO form Joint Venture.
- Fairchild Semiconductor closes several production lines and cuts about 1,000 jobs.
- Infineon and Chartered strike power IC foundry deal.
- Toshiba and Fujitsu form alliance.
- Intersil and Elantac merge.

This section gives an overview (Chapter 4 is specific to each vertical market) from the OEM perspective on the importance of each product selection criteria for each type of power IC. Information was gathered through a comprehensive Web-based survey and through targeted interviews. Exhibit III-1 reveals the overall distribution of survey respondents by principal industry served.

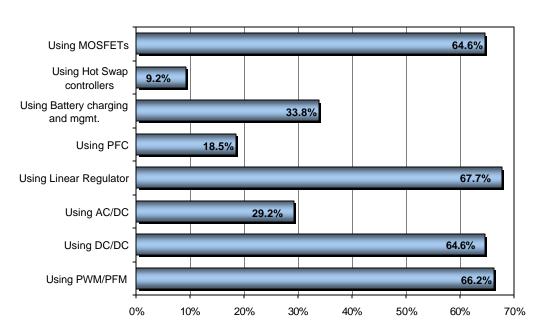
Exhibit III-1 Survey Respondent Distribution by Principal Industry Served (Percent of Respondents)



Note: Percentages sum to over 100% due to multiple responses.

Exhibit III-2 shows the percent of respondents by each type of power IC

Exhibit III-2 Survey Respondents Using Each Type of Power IC (Percent of Respondents)



Note: Percentages sum to over 100% due to multiple responses.

### PRODUCT DEVELOPMENT AND TRENDS

A few key trends and product developments have taken place as some companies focus on Research and Development during this economic downtime:

- Vendors are realizing the importance of OEMs having second source availability for identical or pin-for-pin replacements. Although vendors tend to develop proprietary ICs that are potentially more lucrative, much of the market demands more standard parts with multiple sources. Shared Licensing agreements facilitate second source relationships. A recent example includes Artesyn and Astec reaching a second source licensing agreement with Texas Instruments to standardize leading technology for high-performance power converters, ensuring interoperability and customer design flexibility.
- OEMs in the consumer market are demanding smaller, less power-hungry MOSFETS for power management in cell phones, PDAs, portable music players, GPS receivers etc. Companies such as Fairchild have introduced parts with a greater steady state current, reduced switching loss in packaging that uses 60% less board space.
- Next-generation communication, automotive, 48v-distributed and battery-powered systems will benefit from cost-effective, non-isolated bias buck regulators. National Semiconductor adopts a simple inductor filter and a couple of external components to deliver a smaller, more efficient way to produce bias power.
- Battery charging and Battery management ICs are making technological advances at a rapid pace. Companies such as Intersil are offering very small, advanced Li-ion/Lipolymer in a 3x3 package. Thermal efficiency with full current and voltage protection are offered. Vendors focusing on smart batteries are predicted to offer the greatest feature enhancements.

### Is Silicon Germanium a Trend in Power ICs?

Silicon Germanium technology has been used primarily in the power amplifier space. Some vendors have been asking whether a trend exists to move this to the PSIC world. The response from OEMs has been muted at best.

- The most likely power IC to utilize SiGe technology is the DC/DC converter. The DC/DC converter may realize higher efficiencies when manufactured with a modified SiGe process.
- Some OEMs have heard of SiGe but none were actively pursuing a purchasing or design path utilizing SiGe.
- The biggest concern on the part of OEMs has been availability and supply. Right now there are many players producing with the standard silicon process. Switching to SiGe is viewed as risky.
- Some OEMs may be willing to weigh the risk of a new process in exchange for cost savings, size reduction and increased efficiency.

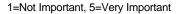
### **OEM EMERGING FEATURES, FUNCTIONS AND APPLICATIONS**

### **Emerging Features and Functions**

Required features are highly specific to individual applications and end uses. This creates a marketplace that is highly segmented, making it difficult for large suppliers to broadly reach every application but make it relatively easy for small suppliers to quickly develop a market niche unto themselves.

Exhibits III-3 through III-10 shows the overall product selection criteria for respondents using each type of power IC. OEMs clearly place cost, efficiencies and voltage requirements very high on the list. As stated earlier, products have matured and vendors who differentiate themselves through creative feature enhancements stand to gain market share.

Exhibit III-3
Overall Product Selection Criteria for Respondents Using PWM/PFM
(Mean Rating)



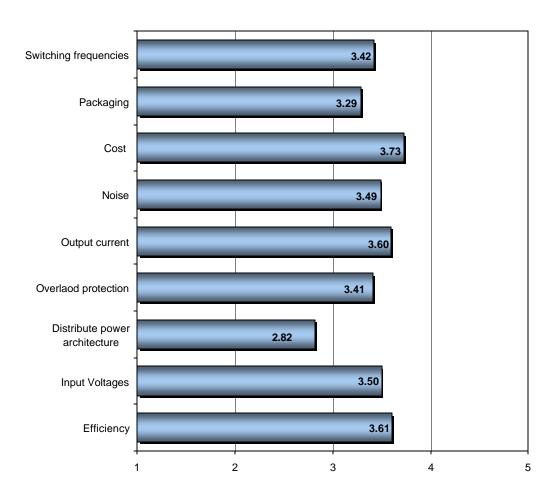


Exhibit III-4
Overall Product Selection Criteria for Respondents Using DC/DC Regulators (Mean Rating)

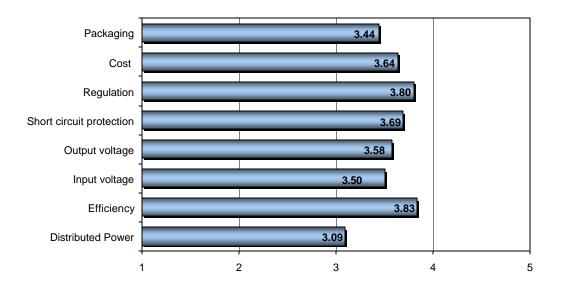


Exhibit III-5 Overall Product Selection Criteria for Respondents Using AC/DC Off Line Regulators (Mean Rating)

1=Not Important, 5=Very Important

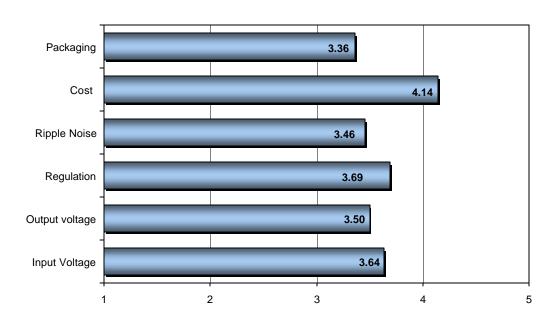


Exhibit III-6
Overall Product Selection Criteria for Respondents Using Linear Regulators (Mean Rating)

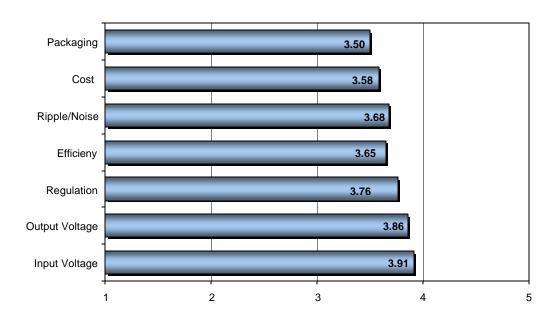


Exhibit III-7 Overall Product Selection Criteria for Respondents Using PFC Controllers (Mean Rating)

1=Not Important, 5=Very Important

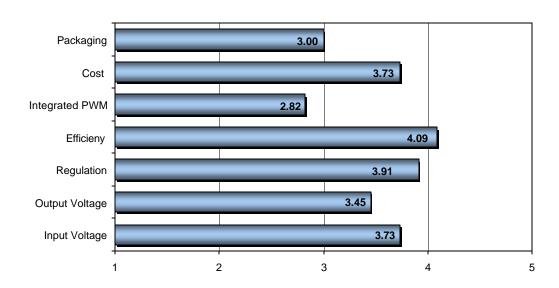


Exhibit III-8

Overall Product Selection Criteria for Respondents Using Battery Charging and Management IC's (Mean Rating)

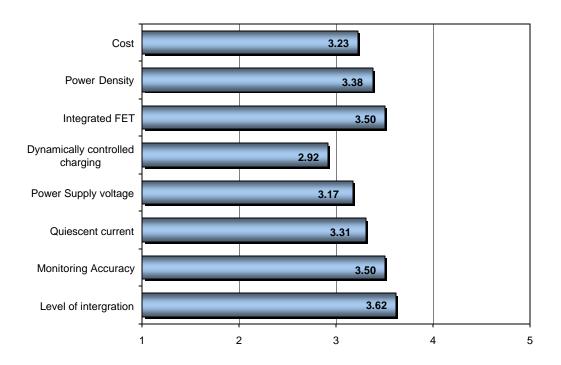


Exhibit III-9
Overall Product Selection Criteria for Respondents Using Hot Swap Controllers
(Mean Rating)

1=Not Important, 5=Very Important

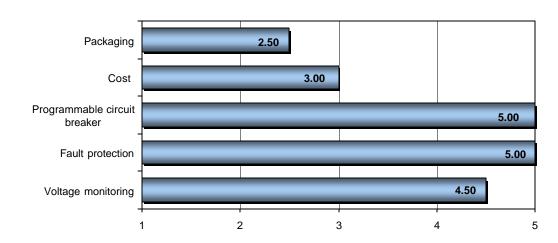
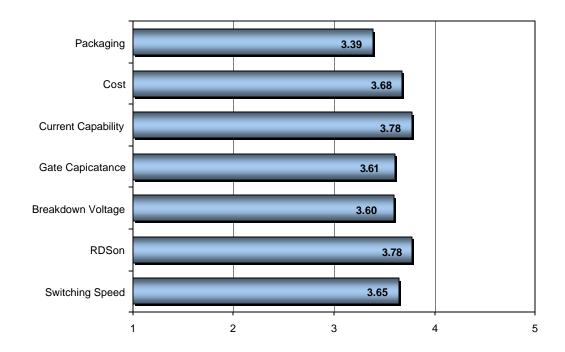


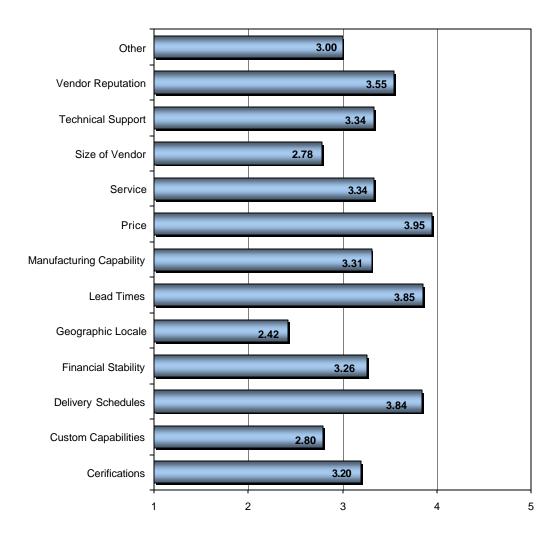
Exhibit III-10

Overall Product Selection Criteria for Respondents Using MOSFETS
(Mean Rating)



In the most general sense there is strong price sensitivity on the part of OEMs. In many cases, particularly for standard applications, OEMs will choose price over all other criteria (see Exhibit III-11). Of course there are still vertical markets and applications that defy this overall trend, as discussed in Chapter 4.

Exhibit III-11 Overall Non-Product Selection Criteria for All Respondents (Mean Rating)



As a result of the OEM interviews and Web-based survey, the following list includes emerging feature demands by the OEMs:

- Packaging which allows for more functionality and power dissipation in smaller packages.
- Sophisticated drive schemes to power white LEDs
- Advances in trench processes have pushed R<sub>DS(on)</sub> to new lows
- Need for high-voltage MOSFETS aimed at automotive switching applications
- Boost in alternator output in the automotive industry from power conversion devices.
- Start-up sequencing of multiple converters to meet system requirements.

- Programmable output switching regulators
- Tighter specifications for fuel gauging and battery charging.
- Lower quiescent currents

### **Emerging Applications**

Within each vertical market there are a number of individual applications with promising potential in the near future:

In the Merchant power supply market, point of load DC converters are solving the problem of voltage proliferation at higher current levels.

- In the Consumer products market, mobile handsets, digital cameras and gaming consoles are consuming large quantities of power ICs.
- In the Telecom/Datacom space, a variety of power ICs are being demanded by wireless LAN OEMs as they continue to see increased demand.
- Geo-political circumstances have fueled an increasing demand in the military/aerospace market, particularly for military communications.
- Within the Computers and Peripherals market, battery management ICs are being challenged to meet stricter power requirements. In addition, wearable computing is emerging as a growth-oriented application for the mid-term.

### VENDOR PERCEPTION

OEMs quite often are aware of many vendors but obviously prefer certain vendors to others, based on a variety of reasons. Exhibit III-12 is a ranking of vendor awareness and vendor preference for PSIC vendors among OEMS surveyed.

Exhibit III-12 Awareness of and Preference for PSIC Vendors Among Surveyed OEMs (Ranked by # of Responses by Surveyed OEMs)			
Awareness of Vendors	<u>Rank</u>	Preference for Vendors	
Texas Instruments	1	Texas Instruments	
Linear Technology	2	Linear Technology	
National Semiconductor	3	National Semiconductor	
On Semiconductor	4	On Semiconductor	
Fairchild, ST Microelectonics	5	ST Microelectronics	
Maxim, Motorola	6	Motorola	
Micrel	7	Micrel	
International Rectifier, Unisonic Technologies	8	Fairchild	
Infineon	9	Maxim	
Intersil	10	Infineon	

### **OEM and Vendor Comments**

Perceptions of vendors in the marketplace by competitors and OEMs provide a measure of performance. These perceptions can point out strengths and weaknesses and provide indications of where performance might need to be improved. These perceptions are particularly illuminating when compared to a firm's own perception of its strengths and weaknesses.

The following are summary comments obtained about specific PSIC vendors:

NOTE: These are summaries of comments about the vendors by one or more people obtained during interviews. VDC is not claiming any statistical relevance of these opinions by printing them.

### **Fairchild**

- Technology innovator
- Excellent Support

### Intersil

- Strong PWM technology
- Meets high technology specs

### Linear

- Pushes technology limits
- Does not obsolete products quickly
- Priced on the higher end

### Maxim

- Good selection
- Sometimes long lead times

### Micrel

- · Functionality of ICs high
- · Obsoletes products quickly

### National

Broad Product Selection

### On Semi

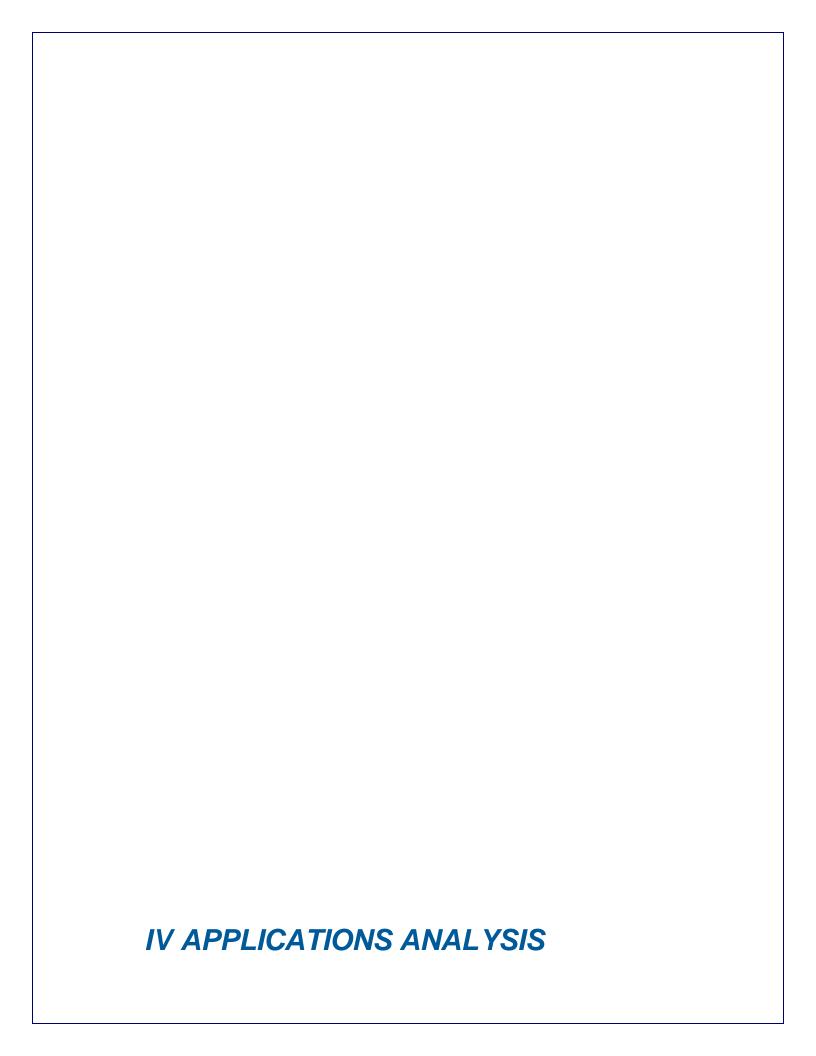
- Strong Design Assistance
- Quality applications notes

### **ST Microelectronics**

- Stability
- Priced on the high side

### **Texas Instruments**

- Technology leader
- Meets high efficiency specs
- Good support



This chapter provides a detailed look at the vertical markets and specific applications within the vertical markets that use power supply and power management ICs. Information for this chapter was gathered through a comprehensive web-based survey and targeted interviews with leading OEMs from each vertical market. The vertical markets include:

- Merchant Power Supplies
- Computers and Peripherals
- Telecom/Datacom
- Consumer Products
- Automotive
- Industrial Control and Automation
- Instrumentation
- Medical
- Military/Aerospace

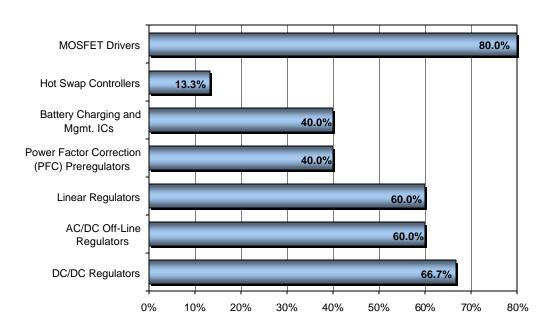
## **MERCHANT POWER SUPPLIES**

Merchant power supplies use a vast majority of power ICs. Exhibit IV-1 shows the distribution of survey respondents using each type of power IC. This section will summarize the results of the survey for respondents using Merchant power supplies.

Exhibit IV-1

Merchant Power Supply Respondents Using Each Type of Power IC

(Percent of Respondents)

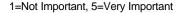


Note: Percentages sum to over 100% due to multiple responses.

Still recovering from economic stagnation, overcapacity and heavily reduced demand, the merchant power supply industry has turned its attention to improved product technology, architecture, delivery, price and quality.

An increasingly competitive landscape has amplified the pressure on power IC vendors to provide lower cost, more efficient devices. Shrinking space requirements translate into cost savings, therefore higher density; smaller devices providing greater power are being required. This is exemplified in Exhibit IV-2 through IV-8, which show cost and/or efficiency to be the most important product selection criteria by OEMs.

Exhibit IV-2
PWM/PFM Product Selection Criteria for Merchant Power Supply Respondents
(Mean Rating)



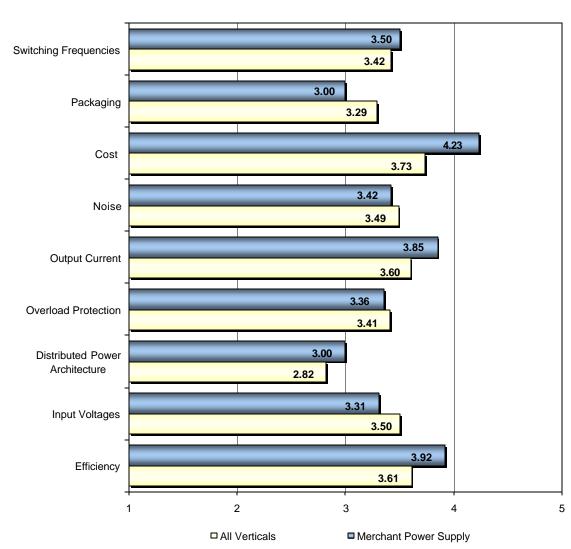


Exhibit IV -3
DC/DC Regulator Product Selection Criteria for Merchant Power Supply Respondents (Mean Rating)

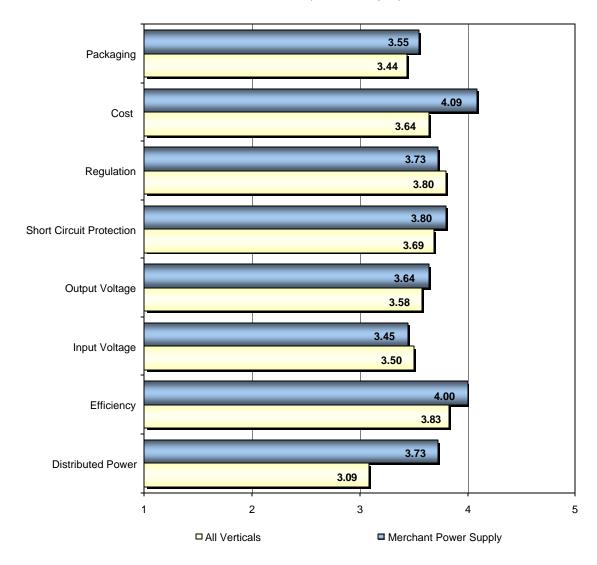


Exhibit IV -4
AC/DC Off Line Regulators Product Selection Criteria for Merchant Power Supply Respondents (Mean Rating)

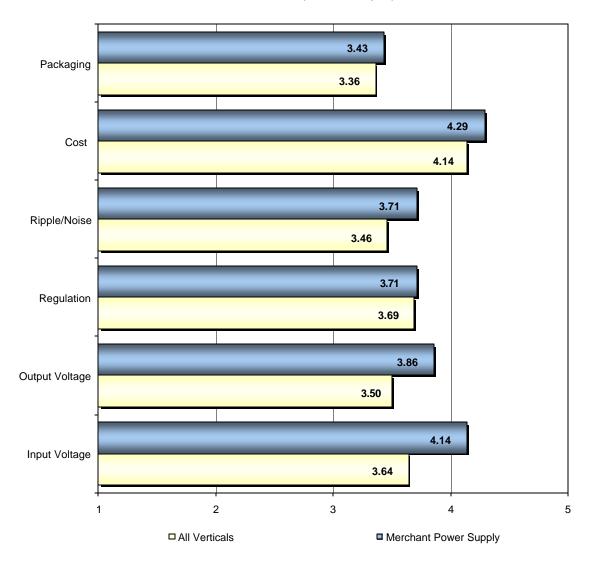


Exhibit IV -5 Linear Regulator Product Selection Criteria for Merchant Power Supply Respondents (Mean Rating)

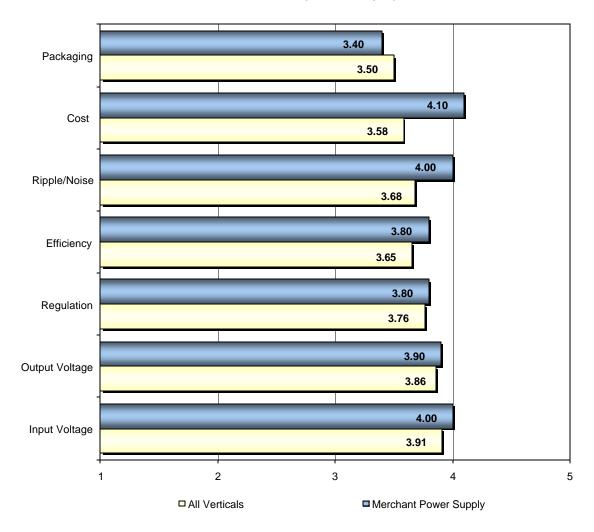


Exhibit IV-6
PFC Controllers Product Selection Criteria for Merchant Power Supply Respondents (Mean Rating)

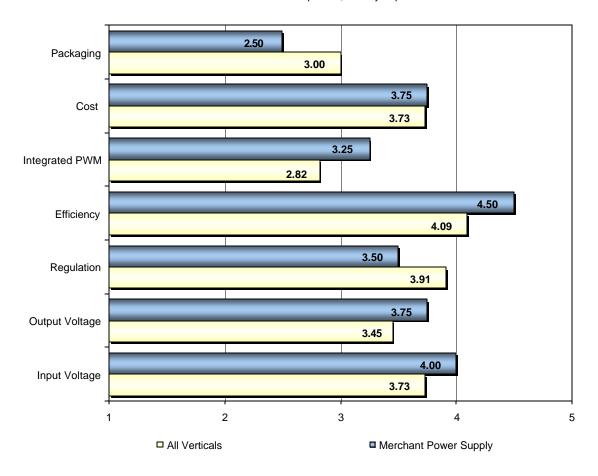


Exhibit IV -7
Battery Charging and Management ICs Product Selection Criteria for Merchant Power Supply Respondents (Mean Rating)

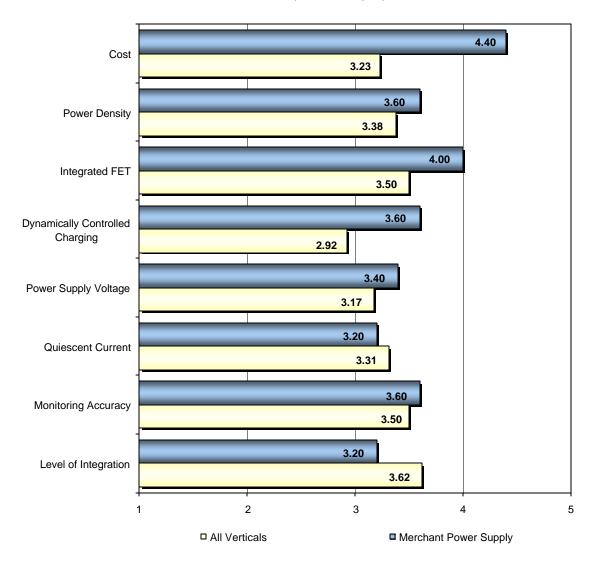
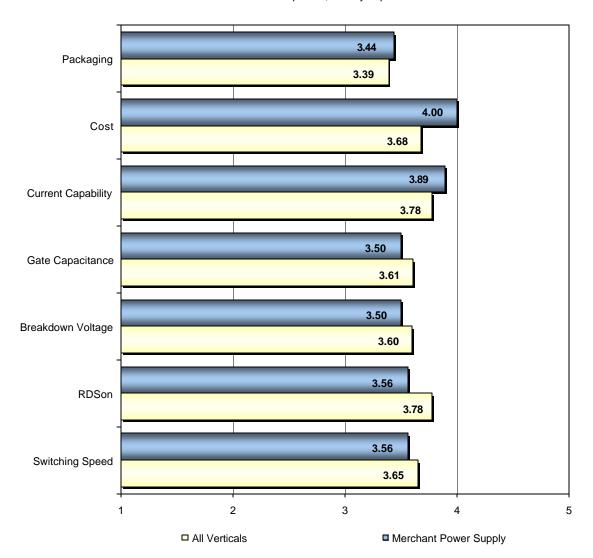


Exhibit IV-8

MOSFET Driver Product Selection Criteria for Merchant Power Supply Respondents
(Mean Rating)



In general, VDC has observed the following for the overall global Merchant power supply market:

- A continuing decline in shipments through 2003, due primarily to the ongoing economic slowdown.
- Flat to slight growth expected for 2004, as excess inventory is exhausted and a slow recovery begins.
- Accelerating worldwide and North American growth in 2005 and beyond as demand from all vertical markets begins to increase.

Exhibits IV-9 through IV-15 compare the OEM future use responses between power ICs in the Merchant power supply industry to power ICs in the overall market place.

Exhibit IV -9
Use of PWMs in Merchant Power Supply Industry
(Percent of Respondents)

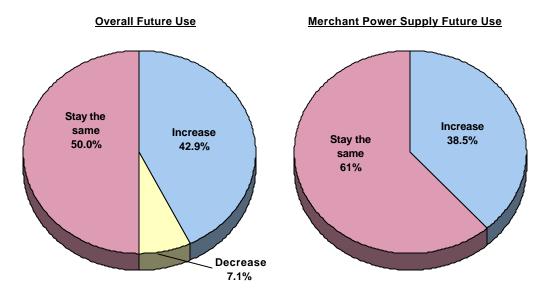


Exhibit IV -10
Use of DC/DC Regulators in Merchant Power Supply Industry
(Percent of Respondents)

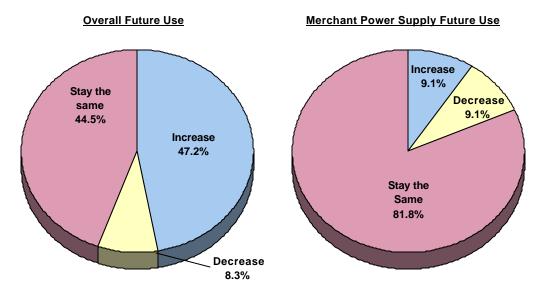


Exhibit IV-11
Use of AC/DC Off Line Regulators in Merchant Power Supply Industry
(Percent of Respondents)

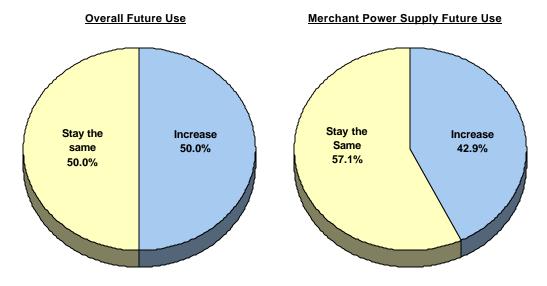


Exhibit IV -12
Use of Linear Regulators in Merchant Power Supply Industry
(Percent of Respondents)

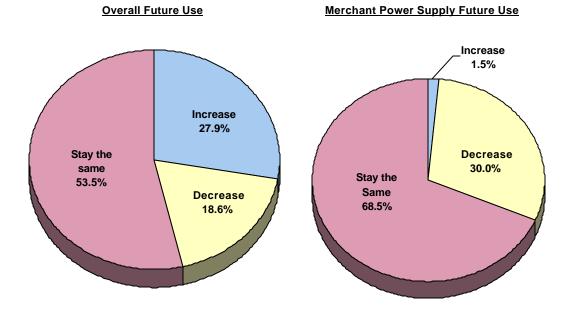


Exhibit IV -13
Use of PFC Controllers in Merchant Power Supply Industry
(Percent of Respondents)

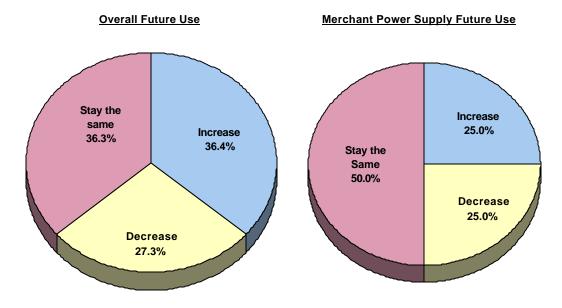


Exhibit IV-14
Use of Battery Charging and Management IC's in Merchant Power Supply Industry
(Percent of Respondents)

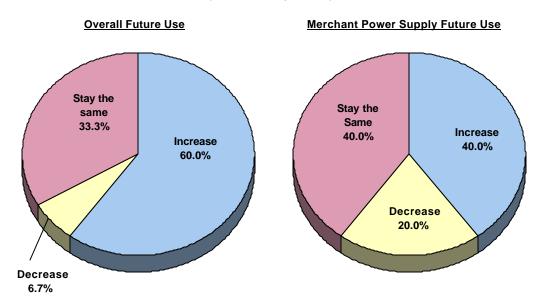
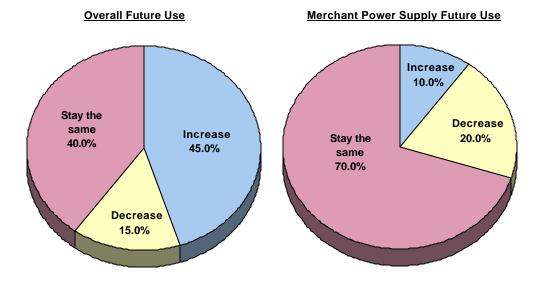


Exhibit IV -15
Use of MOSFETS in Merchant Power Supply Industry
(Percent of Respondents)

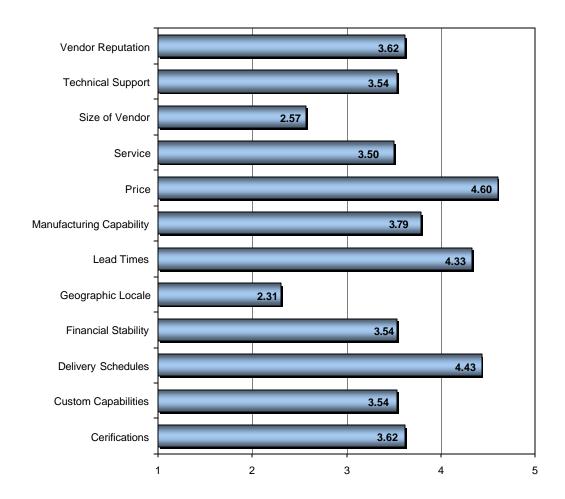


From an application perspective, the most compelling changes in the Merchant power supply industry are occurring at the distributed power level. The proliferation of different voltages at higher current levels has led to changing technologies and architectures. The distributed bus architecture is rapidly changing from the converter/brick structure to one where the voltage required for a particular load is generated from a DC bus with point of load regulation. This creates significant opportunities for the power IC vendor.

Furthermore, the vendor who can offer a lower price, combined with short lead times and prompt delivery schedules will most likely capture market share (See exhibit IV-16).

Exhibit IV -16

Non-Product Selection Criteria for Merchant Power Supply Respondents
(Mean Rating)



## **COMPUTERS AND PERIPHERALS**

Personal and laptop computers, servers, mainframes, workstations, printers, fax machines, copiers, etc. lead the market in cutting-edge technical innovation and product specifications. Exhibit IV-17 displays the percent of respondents using each type of power IC. Clearly this is a vertical market that touches every type of power IC.

**MOSFET Drivers** 49.8% 25.0% Hot Swap Controllers Battery Charging and 62.5% mgmt. ICs **Power Factor Correction** 12.5% (PFC) Preregulators Linear Regulators 75.0% AC/DC Off-Line 25.8% Regulators DC/DC Regulators 87.5% PWM/PFM Controllers 52.3% 0% 10% 20% 30% 40% 50% 60% 70% 80% 90% 100%

Exhibit IV -17
Computer and Peripherals Respondents Using Each Type of Power IC (Percent of Respondents)

Note: Percentages sum to over 100% due to multiple responses.

With board space at a premium, the need for better performance in a smaller packaging format has led semiconductor vendors to develop a number of new solutions with reduced values of  $R_{DS(on)}$ , inductance, and thermal resistance. Unfortunately, each vendor has a different approach to package design, and although customers have been left with many choices, little exists in the way of standardization. Expect this situation to persist until customers and vendors get behind one or more packaging options. Exhibits IV-18 through IV-22 delineate the importance of product characteristics, such as RDSon for Mosfets, Noise for PWM/PFM controllers etc.

Exhibit IV -18
PWM/PFM Product Selection Criteria for Computers and Peripherals Respondents
(Mean Rating)

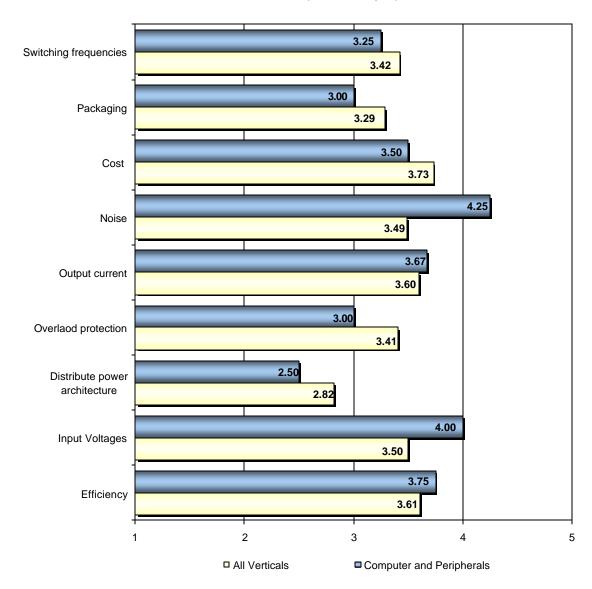


Exhibit IV -19
DC/DC Regulators Product Selection Criteria for Computers and Peripherals Respondents (Mean Rating)

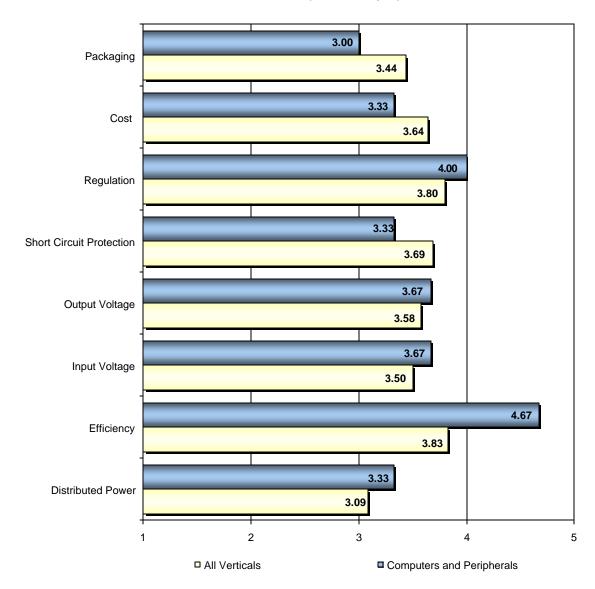


Exhibit IV -20 Linear Regulators Product Selection Criteria for Computers and Peripherals Respondents (Mean Rating)

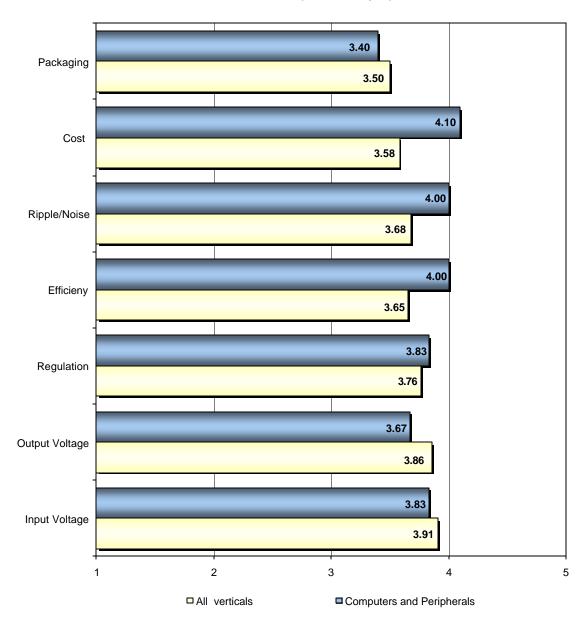


Exhibit IV -21
Battery Charging and Management IC's Product Selection Criteria for Computers and Peripherals Respondents (Mean Rating)

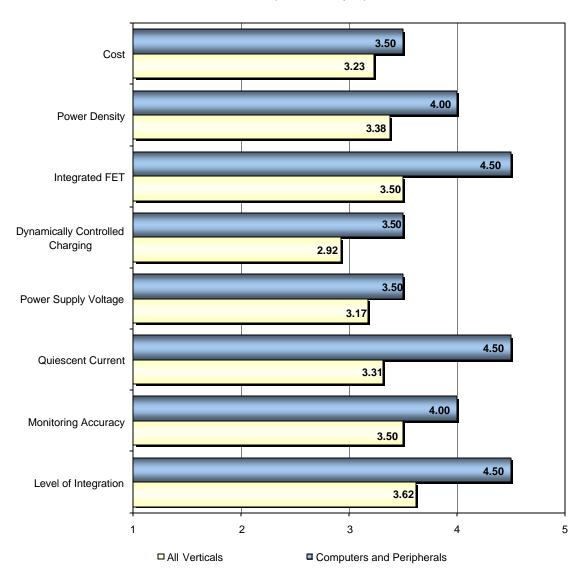
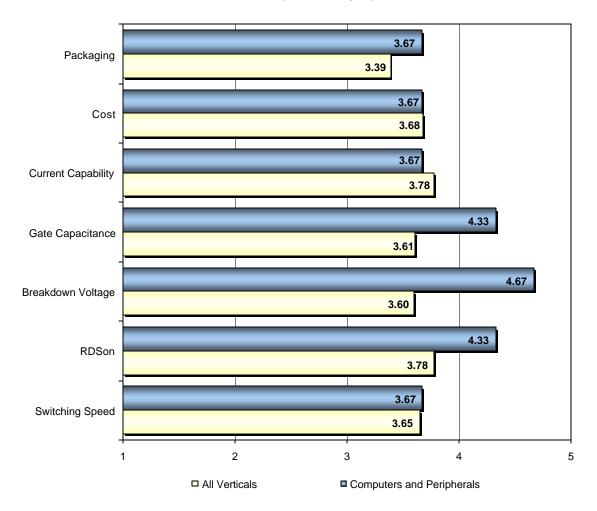


Exhibit IV -22

MOSFET Product Selection Criteria for Computers and Peripherals Respondents Using (Mean Rating)



OEM future usage response is displayed in Exhibits IV-23 to IV-27. The non-isolated DC/DC intermediate bus offers a significant opportunity for substantially higher PSIC volume requirements from the Computer and Peripheral OEMS. Exhibit IV-24 clearly shows this possible demand – the computer and peripheral future requirements are 19% higher than the overall market. Vendors seeking opportunities in the DC/DC regulator space may want to investigate the Computer and Peripheral market.

Many power IC suppliers and PC suppliers maintain close relationships. Due to the strong competitive landscape and the critical importance of next-generation time-to-market, Computer and Peripheral OEMS value lead times as their most important non-product criteria (See Exhibit IV-28).

Exhibit IV -23
Use of PWMs in the Computers and Peripherals Industry
(Percent of Respondents)

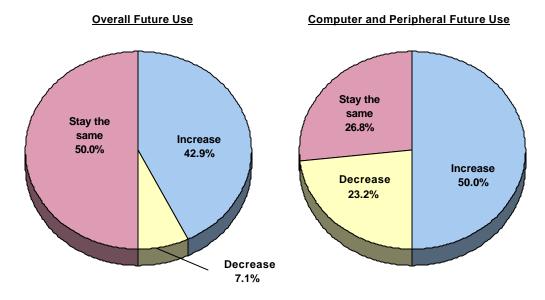


Exhibit IV -24
Use of DC/DC Regulators in the Computers and Peripherals Industry
(Percent of Respondents)

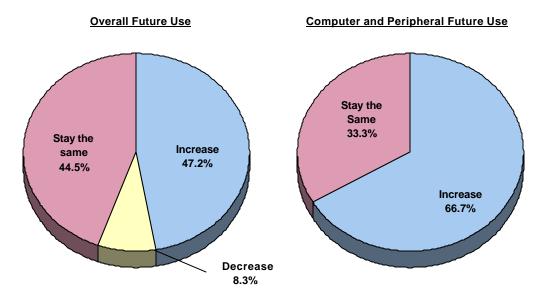


Exhibit IV -25
Use of Linear Regulators in the Computers and Peripherals Industry
(Percent of Respondents)

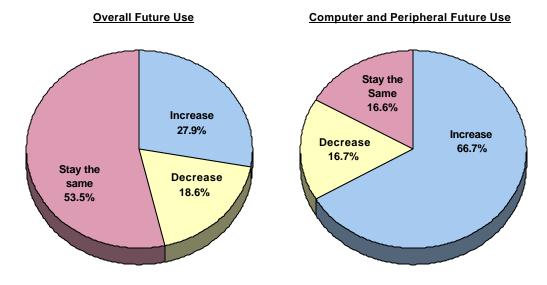


Exhibit IV -26
Use of Battery Charging and Management IC's in the Computers and Peripherals Industry (Percent of Respondents)

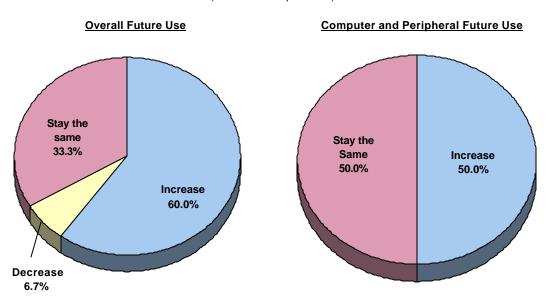


Exhibit IV -27
Use of MOSFETS in the Computers and Peripherals Industry
(Percent of Respondents)

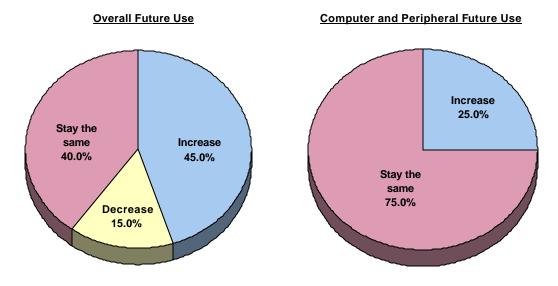
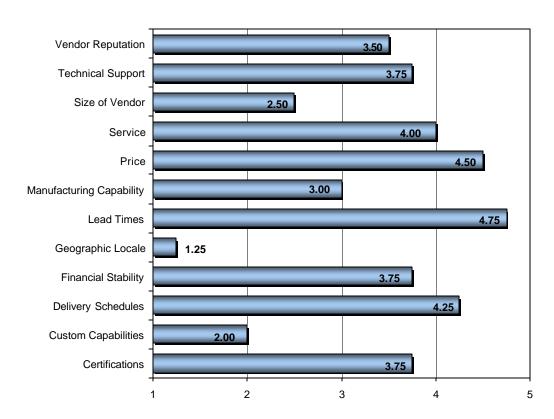


Exhibit IV -28

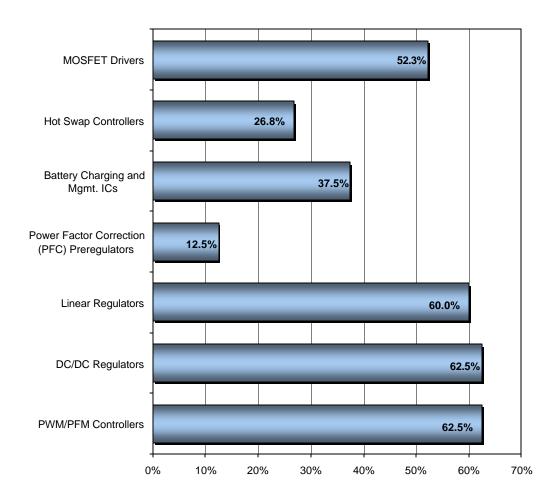
Non-Product Selection Criteria for Computers and Peripherals Respondents
(Mean Rating)



## TELECOM/DATACOM

The Telecom/Datacom market as a whole is still anemic as it tries to recover from the devastation of the bursting bubble. Nonetheless wireless technology, such as wireless LANs, is one of the market-leading technologies that will require an abundance of next-generation power IC products. Exhibit IV-29 displays the Telecom/Datacom respondents using each type of power IC.

Exhibit IV -29
Telecom/Datacom Respondents Using Each Type of Power IC
(Percent of Respondents)



Note: Percentages sum to over 100% due to multiple responses.

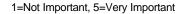
Wireless LAN OEMs tend to lean toward multiple output linear regulators because they may offer a total WLAN solution in less space for less money.

- Offer high efficiency
- Save space and lowers BOM Cost
- Offer low-noise output

- Extensive protection and monitoring features
  - Thermal shutdown
  - Current limiting
  - Short-circuit protection
  - Reverse battery protection
- Low-profile packaging

Exhibits IV-30 through IV-34 show product selection criteria for each type of power IC used in Telecom/Datacom applications. Telecom applications such as wireless LANS require a level of sophistication that emphasizes characteristics such as RDSon and efficiency over price.

Exhibit IV -30
PWM/PFM Product Selection Criteria for Telecom and Datacom Respondents (Mean Rating)



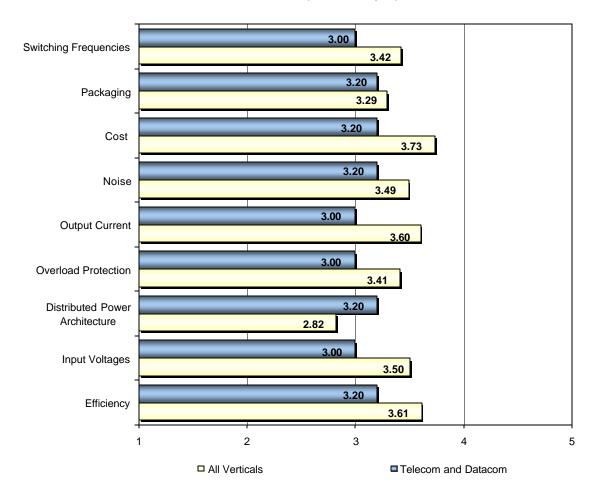


Exhibit IV -31 DC/DC Regulators Product Selection Criteria for Telecom and Datacom Respondents (Mean Rating)

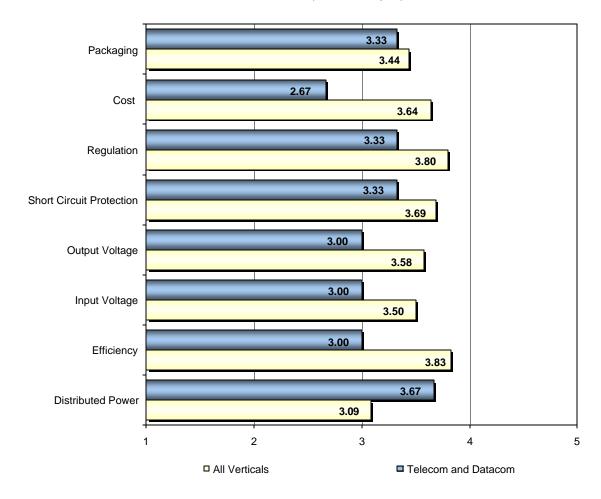


Exhibit IV -32 Linear Regulators Product Selection Criteria for Telecom and Datacom Respondents (Mean Rating)

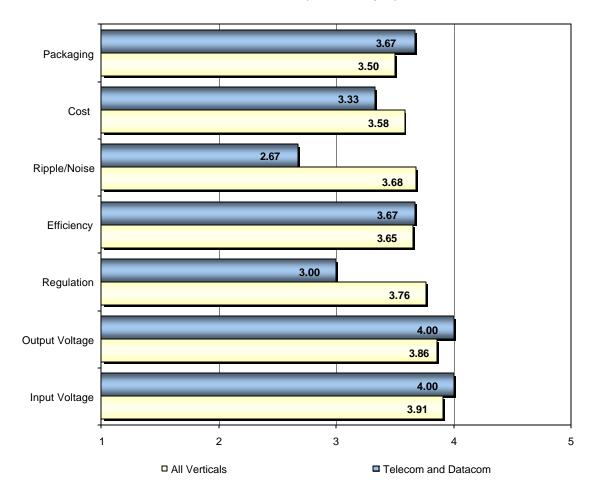


Exhibit IV -33
Battery Charging and Management ICs Product Selection Criteria for Telecom and Datacom Respondents (Mean Rating)

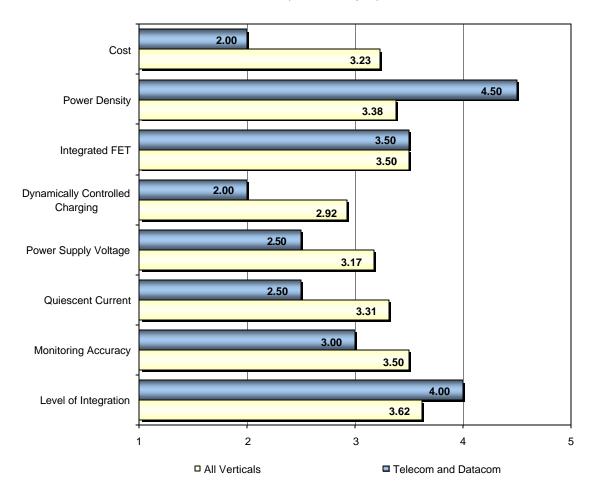
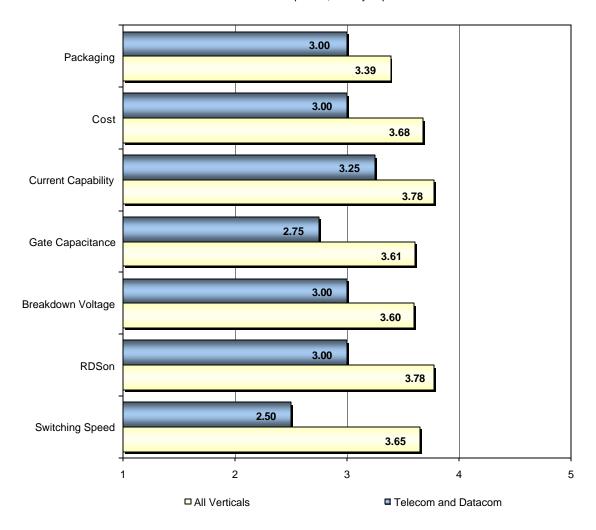


Exhibit IV -34

MOSFET Product Selection Criteria for Telecom and Datacom Respondents
(Mean Rating)



OEMs' optimistic responses regarding future use of power ICs (Exhibits IV-35 to IV-39) may be a sign that the worst is behind in this struggling market.

Exhibit IV -35
Use of PWMs in the Telecom and Datacom Industry
(Percent of Respondents)

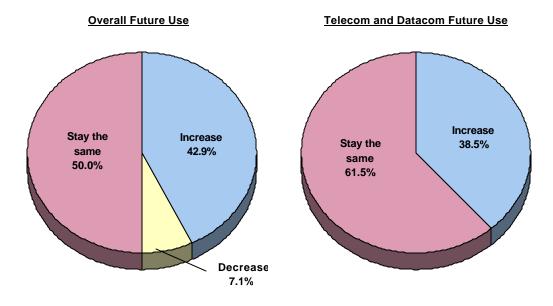


Exhibit IV -36
Use of DC/DC Regulators in the Telecom and Datacom Industry
(Percent of Respondents)

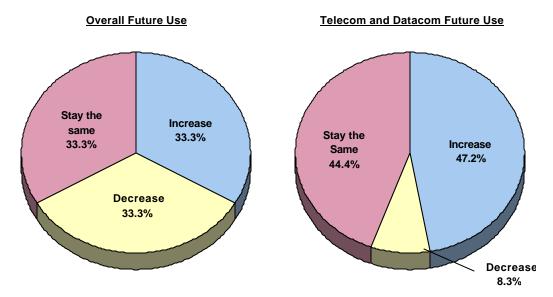


Exhibit IV -37
Use of Linear Regulators in the Telecom and Datacom Industry
(Percent of Respondents)

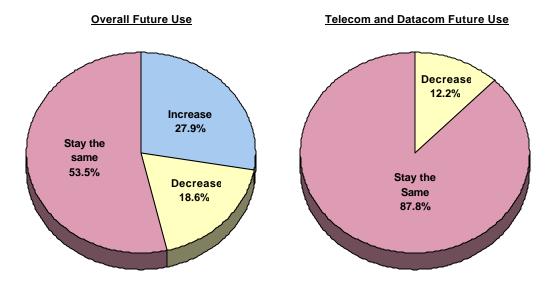


Exhibit IV -38
Use of Battery Charging and Management IC's in the Telecom and Datacom Industry (Percent of Respondents)

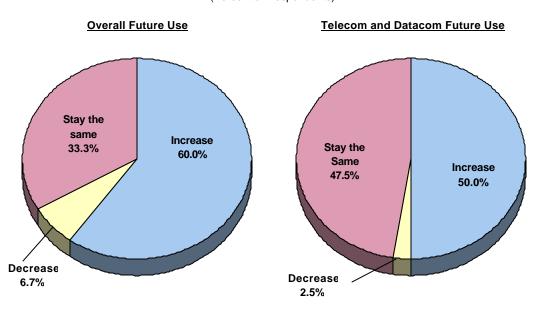


Exhibit IV -39
Use of MOSFETS in the Telecom and Datacom Industry
(Percent of Respondents)

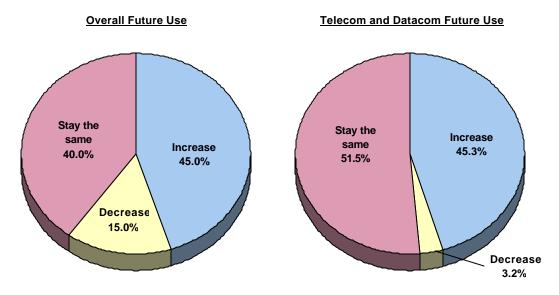
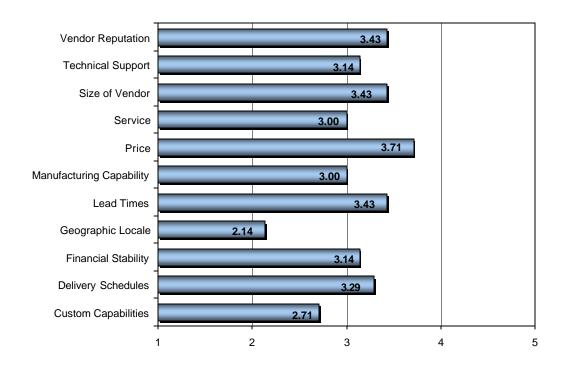


Exhibit IV-40 displays OEM importance for the non-product selection criteria. Price and vendor reputation take priority over geographic locale. Many OEMs are loyal to particular vendors.

Exhibit IV -40
Non-Product Selection Criteria for Telecom Datacom Respondents
(Mean Rating)



## **CONSUMER PRODUCTS**

The Consumer Product market, particularly the mobile applications, is one of the fastest-growing market segments in the industry. Mobile phones, PDAs, and digital cameras are all power-hungry devices that are pushing the industry harder than any other vertical market in terms of size, battery life, thermal packaging enhancements and technological innovations. Part of this trend is comprised of increased demand for compact LED backlighting solutions.

Exhibit IV-41 shows the percent of Consumer Product respondents using each type of power IC.

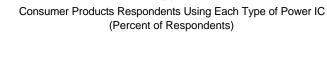
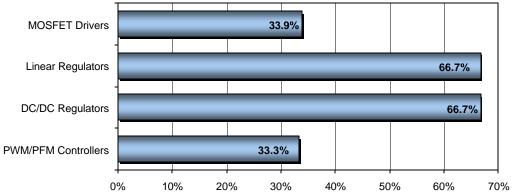


Exhibit IV -41



Note: Percentages sum to over 100% due to multiple responses.

These multimedia-based devices bring an entirely new set of power management requirements to handset design. Multimedia applications need higher performance to maximize the quality of the user experience. For example, handhelds running multimedia applications must provide accelerated graphics for fast gameplay, support compression of JPEG images, and deliver the high video frame rates needed for video playback. Similarly, just as still images need a camera flash, today's camera chips need subject lighting during video capture. While the requirements for camera flash and movie-mode lighting are still evolving as LED technologies improve, clearly these new applications demand higher power than earlier devices and force the designer to carefully optimize voltage-supply requirements and minimize power consumption for high-frequency processors and related components.

Furthermore, today's power management ICs must not only provide high efficiency, they must be available in the smallest packages to support the highly compact footprints used in handset design. Moreover, they must use a minimal number of external components to lower cost and boost reliability. Exhibit IV-42 and IV-43 reveal a stronger requirement for efficiency, voltage, cost and packaging by OEMs in the Consumer and Portable Application market compared to all other vertical markets.

Exhibit IV -42 DC/DC Regulators Product Selection Criteria for Consumer Products Respondents (Mean Rating)

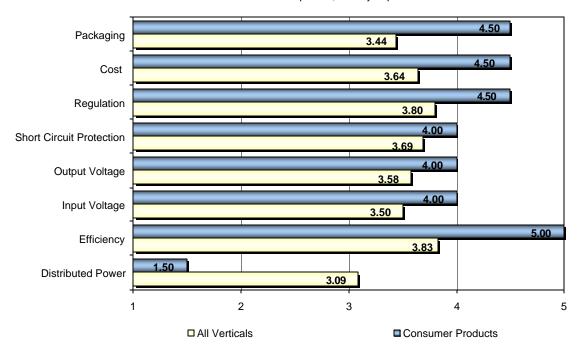
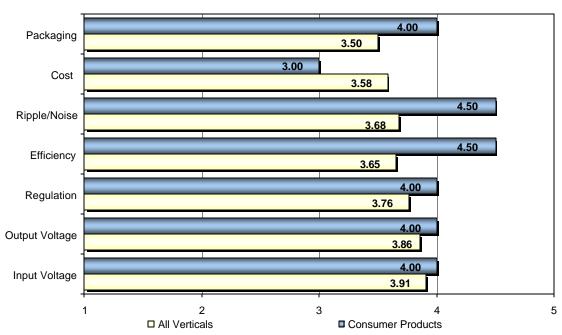


Exhibit IV -43 Linear Regulators Product Selection Criteria for Consumer Products Respondents (Mean Rating)



A general rule of thumb in the world of portable electronics is simply stated as "more functionality = more power." Consumers are constantly demanding more functionality.

The need for more power will increasingly drive demand for advanced battery charging and management ICs. The majority of the OEMs surveyed see the continued need for chemistry-independent host-controlled charging.

As shown in Exhibits IV-44 to IV-47, most OEMS expect either a level of increased demand in their use of power ICs for consumer applications. Most notably is the substantial increase expected for MOSFETs. MOSFETS are ideal for portable and battery-powered equipment – offering high switching speeds, typically low resistance speeds, and the ability to be driven from a 2.5V supply in very small footprints.

Exhibit IV-48 reaffirms the need for custom ICs in this space.

Exhibit IV -44
Use of PWMs in the Consumer Products Industry
(Percent of Respondents)

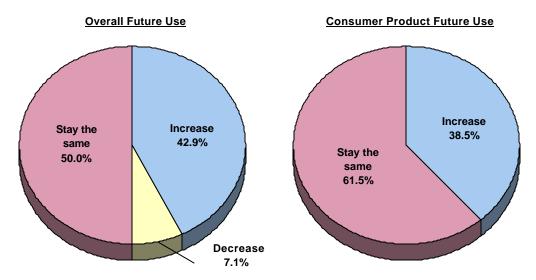


Exhibit IV -45
Use of DC/DC Regulators in the Consumer Products Industry
(Percent of Respondents)

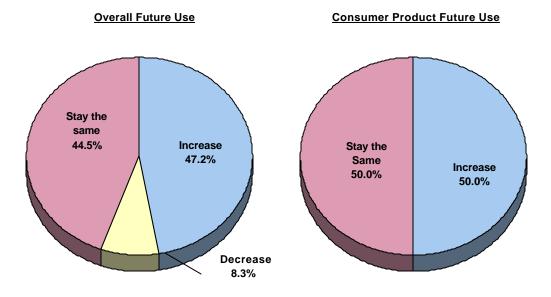


Exhibit IV -46
Use of Linear Regulators in the Consumer Products Industry
(Percent of Respondents)

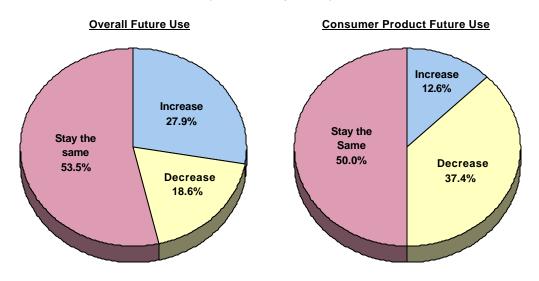


Exhibit IV -47
Use of MOSFETS in the Consumer Products Industry
(Percent of Respondents)

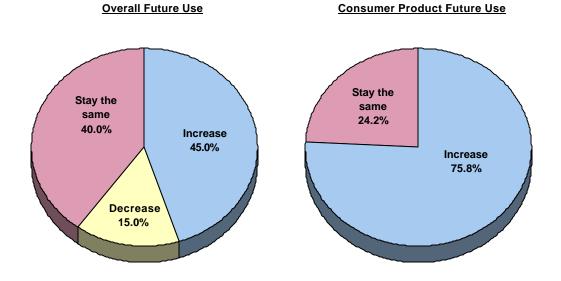
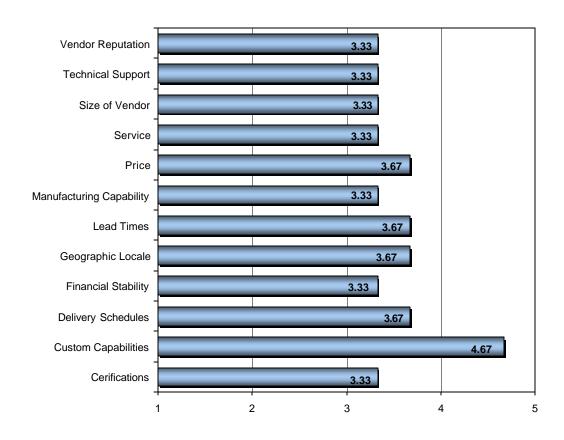


Exhibit IV -48

Non-Product Selection Criteria for All Consumer Product Respondents
(Mean Rating)



VENTURE DEVELOPMENT CORPORATION

#### **AUTOMOTIVE**

An increasing number of power ICs are being used in motor vehicle applications including motor/body load control, ABS, power train management, injection systems, anti-theft systems, auto-lock systems and car area network systems. Exhibit IV-49 shows the percentage of respondents using each type of power IC in the Automotive industry.

MOSFET Drivers

Battery Charging and mgmt. ICs

Linear Regulators

100.0%

PWM/PFM Controllers

40%

Exhibit IV -49
Automotive Respondents Using Each Type of Power IC
(Percent of Respondents)

Note: Percentages sum to over 100% due to multiple responses.

50%

60%

70%

80%

90%

100%

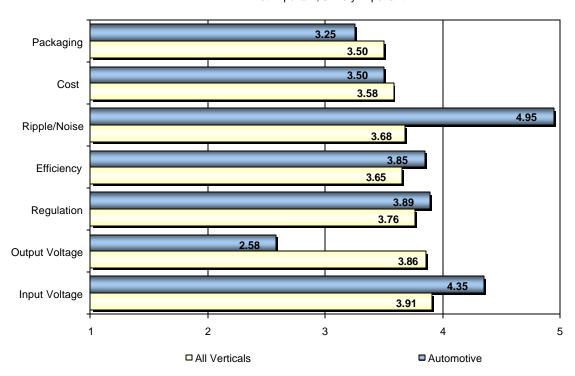
The demand for increased power and the support of 42V systems is being driven by four major forces: enhanced vehicle performance; improved fuel economy; emissions reduction; and new "intelligent" electronic systems, such as electric power steering, electromechanical breaks, onboard navigation systems, entertainment systems and electrically-controlled air-conditioning and heating systems.

10%

20%

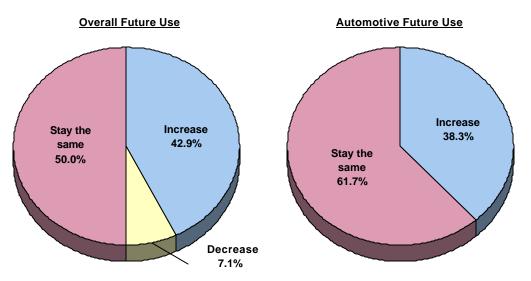
The general consensus is that the conversion to 42V systems will happen; it is simply a matter of when this will become mainstream. Power IC manufacturers are trending to build devices that will migrate or be compatible with new technologies. Exhibit IV-50 shows a sampling of product selection criteria for Automotive respondents.

Exhibit IV -50
Linear Regulators Product Selection Criteria for Automotive Respondents
(Mean Rating)



As shown in Exhibits IV-51 through IV-53, regardless of when the conversion to 42v occurs, OEMs are expressing increasing use of power ICs, particularly linear regulators and MOSFETs.

Exhibit IV -51
Use of PWMs in the Automotive Industry
(Percent of Respondents)



VENTURE DEVELOPMENT CORPORATION

Exhibit IV -52
Use of Linear Regulators in the Automotive Industry
(Percent of Respondents)

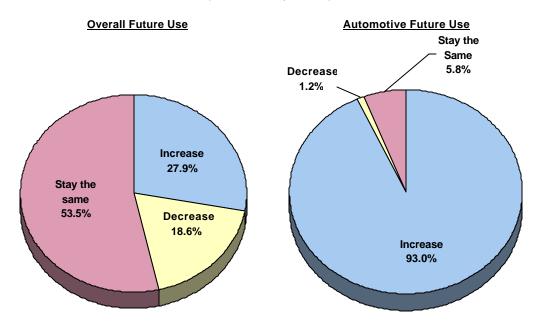
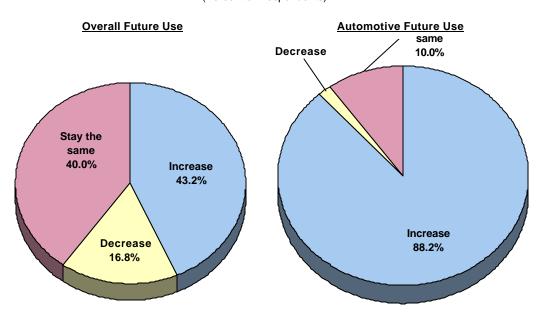


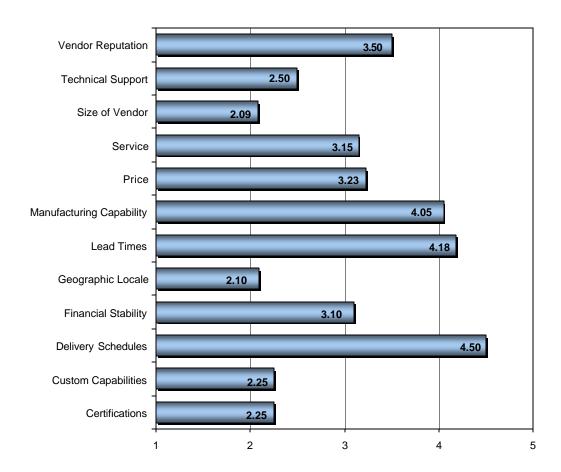
Exhibit IV -53
Use of MOSFETS in the Automotive Industry
(Percent of Respondents)



The primary driver behind the conversion to 42V automotive systems is cost: the cost of components and the cost of semiconductors. With 42V systems, more subsystems can be powered at a cheaper cost. However, unlike some other previously discussed vertical markets, cost is not the primary selection criteria with regard to OEMs' non-product selection criteria. As shown in Exhibit IV-54, lead times and delivery schedules are most important. Automotive manufacturers must meet stringent schedule platforms and therefore deem delivery to be most critical.

Exhibit IV -54 Non-Product Selection Criteria for Automotive Respondents (Mean Rating)

1=Not Important, 5=Very Important



# INDUSTRIAL CONTROL AND AUTOMATION

Industrial Control and Automation is one of the smaller but steadier representations of power IC uses. Exhibit IV-55 shows the percentage of Industrial Control and Automation respondents using each type of power IC.

**MOSFET Drivers** 75.3% Hot Swap Controllers 12.8% Battery Charging and 37.6% mgmt. ICs **Power Factor Correction** 13.2% (PFC) Preregulators Linear Regulators 87.4% AC/DC Off-Line 37.2% Regulators DC/DC Regulators 37.5% PWM/PFM Controllers 62.5%

Exhibit IV -55
Industrial Control and Automation Respondents Using Each Type of Power IC
(Percent of Respondents)

Note: Percentages sum to over 100% due to multiple responses.

50%

40%

60%

70%

80%

90%

100%

The needs in the Industrial Control market tend to be diverse and standard. OEMs do not typically customize their power IC uses, nor are they pushing the envelope in design strides. Therefore price-sensitive off-the-shelf ICs that tend to get the job done in a reasonable manner represent the typical demand. Exhibit IV-56 – IV-62 show just how important the cost is in comparison to product criteria such as efficiency.

30%

20%

10%

0%

Exhibit IV -56
PWM/PFM Product Selection Criteria for Industrial Control and Automation Respondents (Mean Rating)

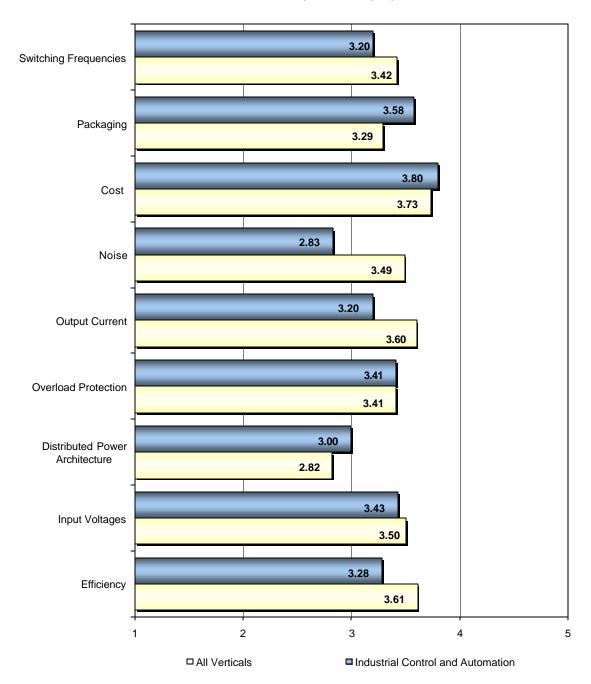


Exhibit IV -57
DC/DC Regulators Product Selection Criteria for Industrial Control and Automation Respondents (Mean Rating)

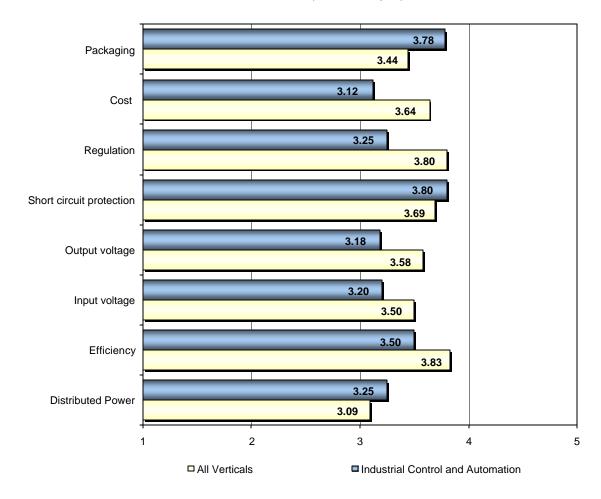


Exhibit IV -58

AC/DC Off Line Regulators Product Selection Criteria for Industrial Control and Automation Respondents
(Mean Rating)

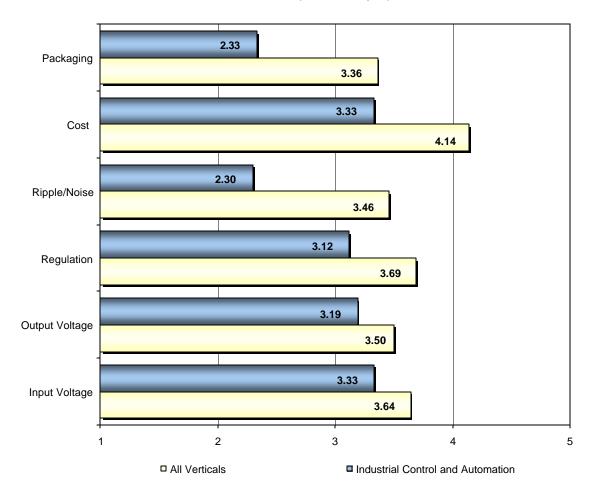


Exhibit IV -59
Linear Regulators Product Selection Criteria for Industrial Control and Automation Respondents (Mean Rating)

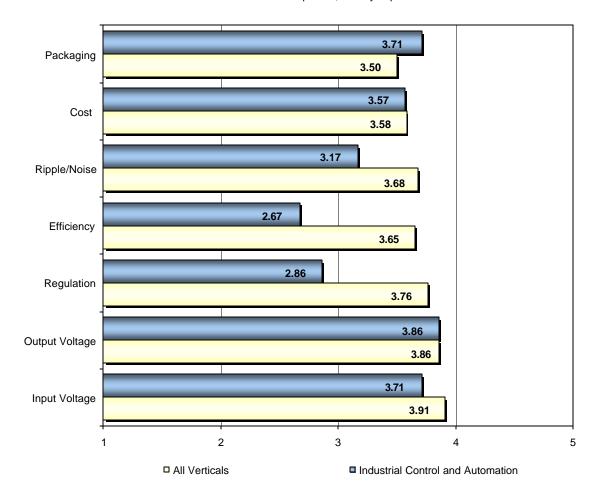


Exhibit IV -60
PFC Controllers Product Selection Criteria for Industrial Control and Automation Respondents (Mean Rating)

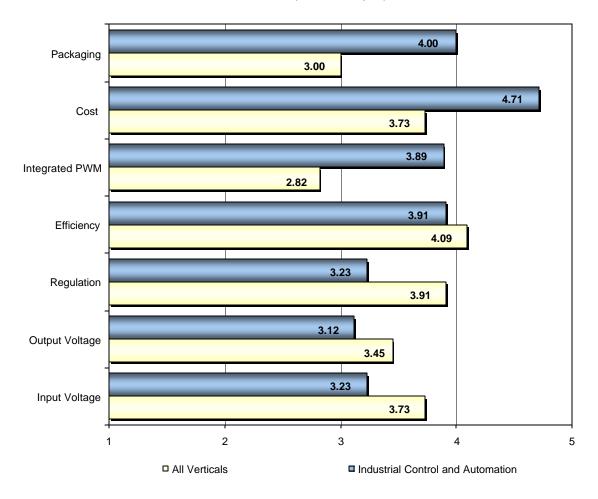


Exhibit IV -61

Battery Charging and Management ICs Product Selection Criteria for Industrial Control and Automation Respondents
(Mean Rating)

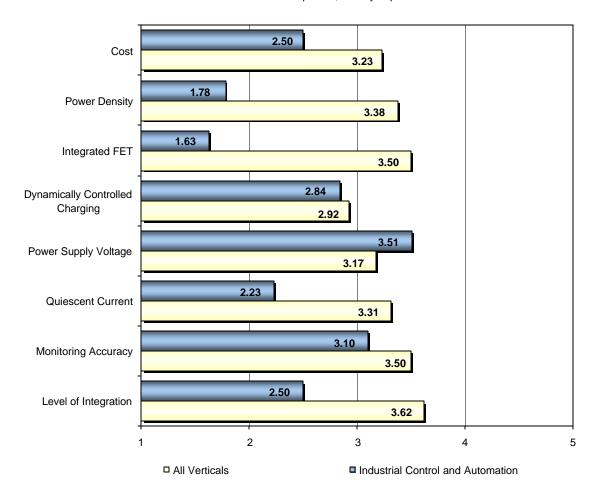
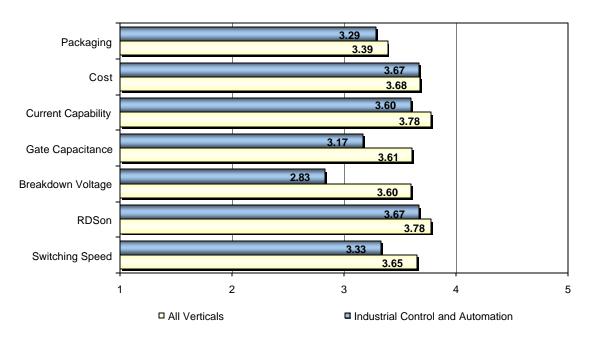


Exhibit IV -62

MOSFET Product Selection Criteria for Industrial Control and Automation Respondents
(Mean Rating)



Most OEMS expect a level or increase in volumes as shown in Exhibits IV-63 through IV-67. Optimism about the economy and the need for more industrial automation is a common thread among OEMs.

Exhibit IV -63
Use of PWMs in the Industrial Control and Automation Industry
(Percent of Respondents)

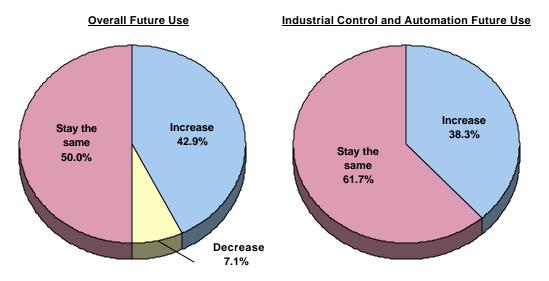


Exhibit IV -64
Use of DC/DC Regulators in the Industrial Control and Automation Industry
(Percent of Respondents)

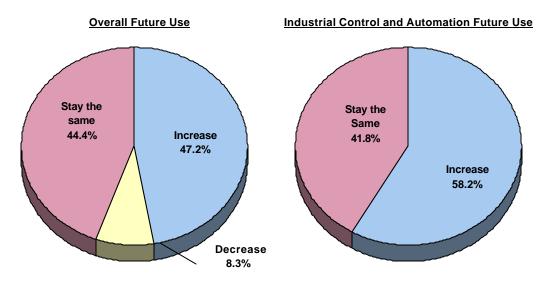


Exhibit IV -65
Use of AC/DC Off Line Regulators in the Industrial Control and Automation Industry
(Percent of Respondents)

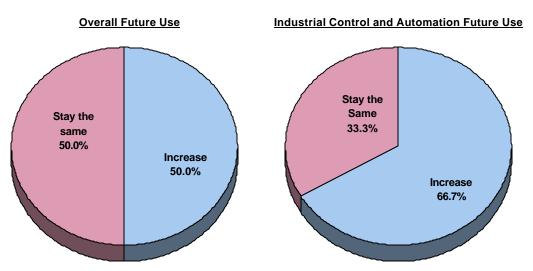


Exhibit IV -66
Use of Linear Regulators in the Industrial Control and Automation Industry
(Percent of Respondents)

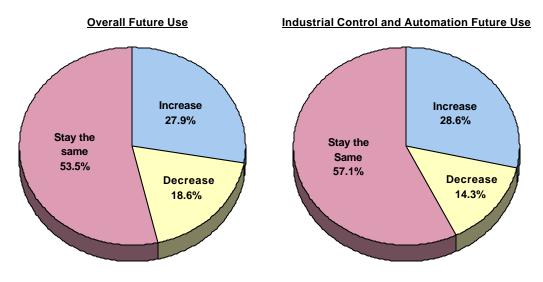


Exhibit IV -67
Use of Battery Charging and Management ICs in the Industrial Control and Automation Industry (Percent of Respondents)

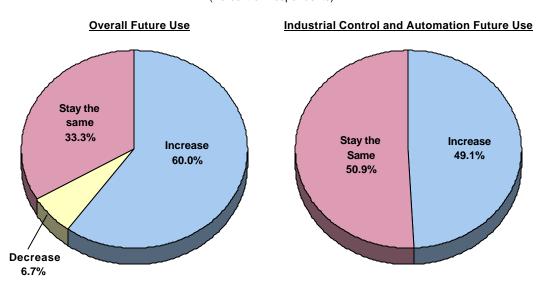
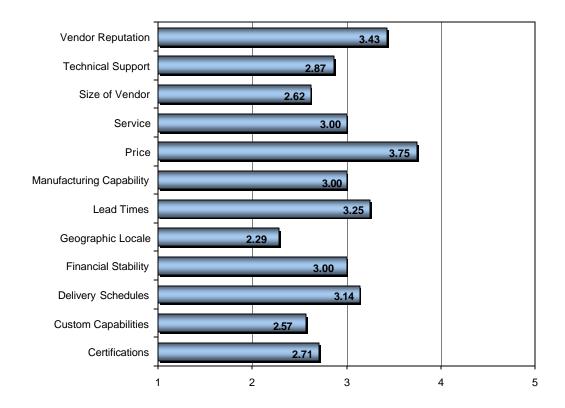


Exhibit IV -68

Non-Product Selection Criteria for Industrial Control and Automation Respondents
(Mean Rating)



Once again, as in most standard or commodity products, price is the most important non-product criteria.

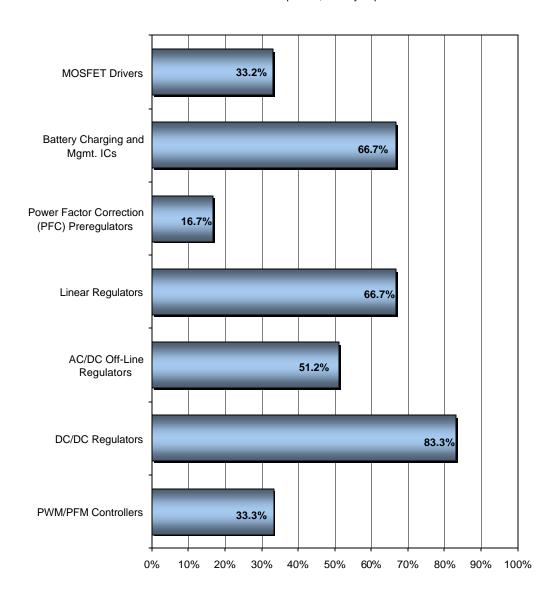
# **INSTRUMENTATION**

Exhibit IV-69 shows the percent of instrumentation respondents using each type of power IC.

The instrumentation industry also represents itself as one of the steadier uptick potentials. For the most part OEMS require a high accuracy, a high dynamic range, a high speed, low power consumption, an excellent reliability and low costs.

Exhibit IV-69 through IV-73 show the importance of each product criteria, while Exhibits IV-74 through IV-79 show the expected flat to increases in demand.

Exhibit IV -69
Instrumentation Respondents Using Each Type of Power IC
(Percent of Respondents)



Note: Percentages sum to over 100% due to multiple responses.

Exhibit IV -70
PWM/PFM Product Selection Criteria for Instrumentation Respondents
(Mean Rating)

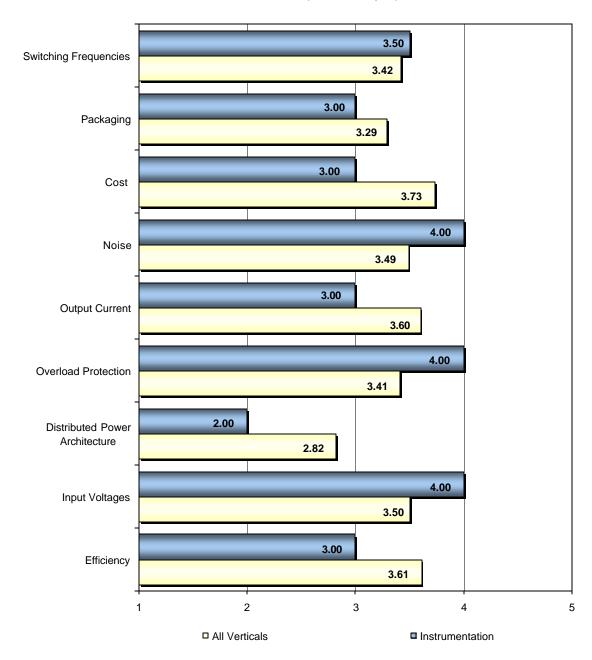


Exhibit IV -71
DC/DC Regulators Product Selection Criteria for Instrumentation Respondents (Mean Rating)

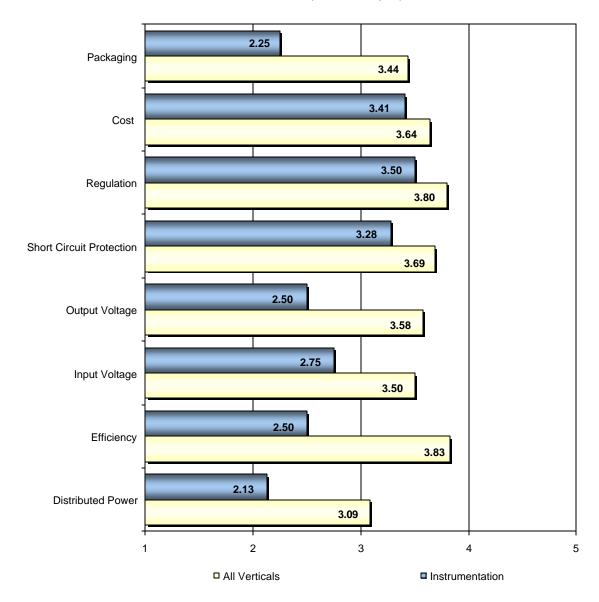


Exhibit IV-72
AC/DC Off Line Regulators Product Selection Criteria for Instrumentation Respondents (Mean Rating)

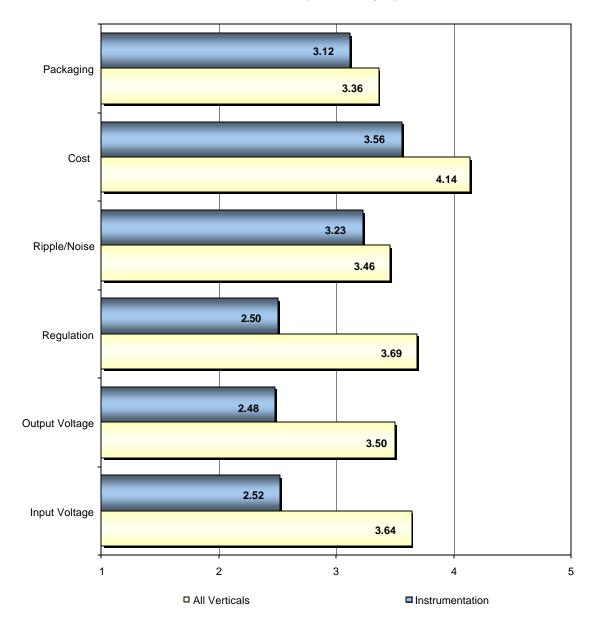


Exhibit IV -73
Linear Regulators Product Selection Criteria for Instrumentation Respondents
(Mean Rating)

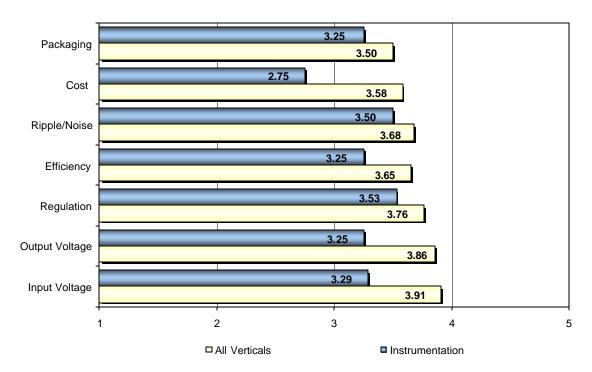


Exhibit IV -74
Use of PWMs In the Instrumentation Industry
(Percent of Respondents)

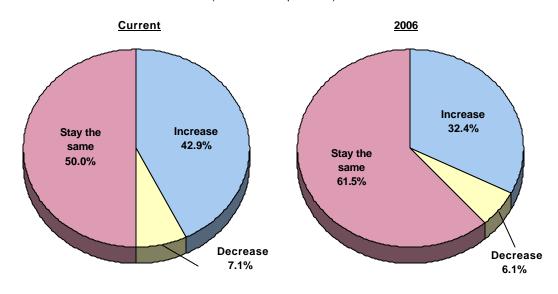


Exhibit IV-75
Use of DC/DC Regulators in the Instrumentation Industry (Percent of Respondents)

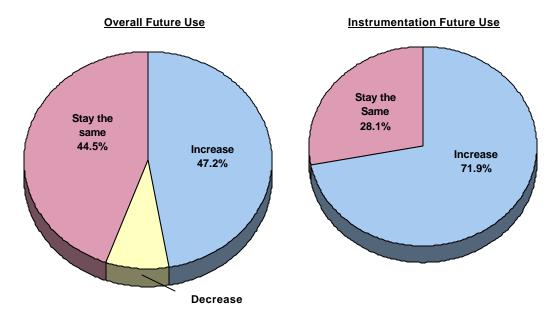


Exhibit IV -76
Use of AC/DC Off Line Regulators In the Instrumentation Industry (Percent of Respondents)

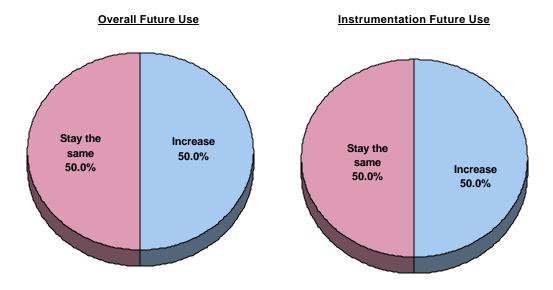


Exhibit IV -77
Use of Linear Regulators In the Instrumentation Industry
(Percent of Respondents)

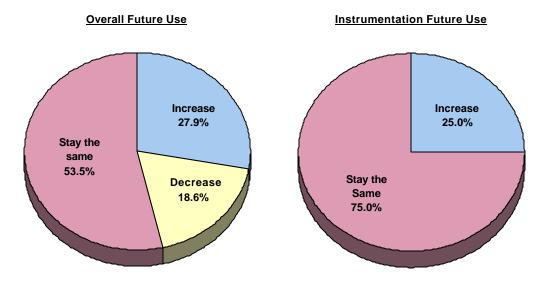


Exhibit IV -78
Use of PFC Controllers in the Instrumentation Industry
(Percent of Respondents)

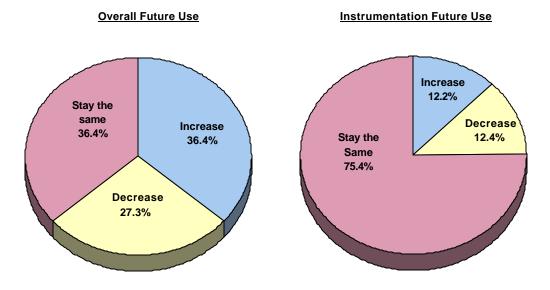
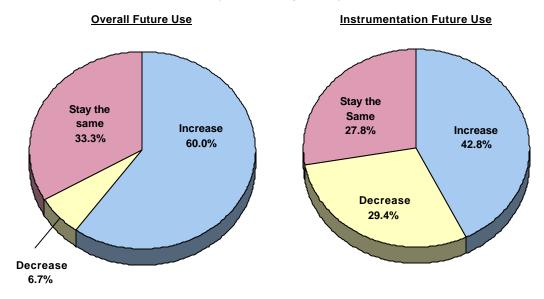


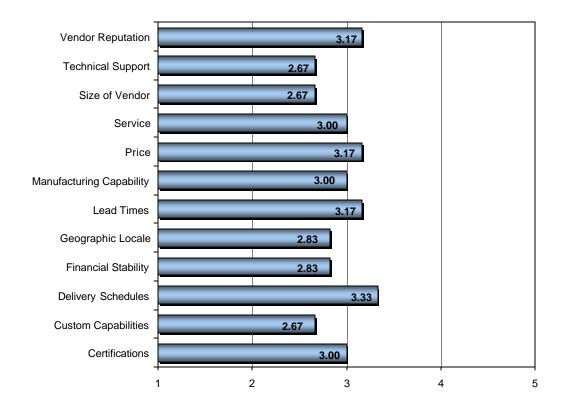
Exhibit IV -79
Use of Battery Charging and Management ICs In the Instrumentation Industry (Percent of Respondents)



The Instrumentation market relies heavily on making schedules as evidenced by delivery schedules being the most important non-product selection criteria (Exhibit IV-80).

Exhibit IV -80
Non-Product Selection Criteria for Instrumentation Respondents
(Mean Rating)

1=Not Important, 5=Very Important



VENTURE DEVELOPMENT CORPORATION

## **MEDICAL**

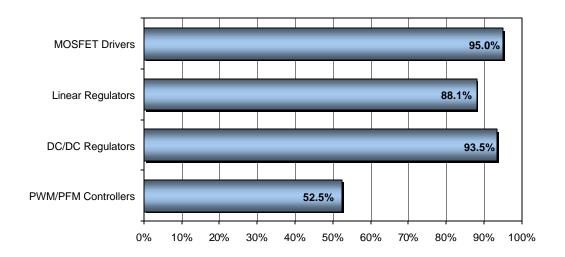
The Medical industry has always relied on a variety of power ICs for imaging and patient monitoring, and will continue to do so. Exhibit IV-81 shows the percent of medical respondents using each type of power IC.

Exhibit IV -81

Medical Respondents Using Each Type of Power IC

(Percent of Respondents)

1=Not Important, 5=Very Important



Note: Percentages sum to over 100% due to multiple responses.

The Medical Imaging market is becoming more sophisticated with regard to graphics and speed. Both require the use of many power ICs. A higher percentage of custom ICs are seen in the medical market, particularly with thermal considerations in packaging.

Exhibits IV-82 and IV-83 highlight the important product selection criteria, while Exhibits IV-84 and IV-86 show the OEM projected usage. Price, lead times and delivery schedules are most important to OEMs in the Medical industry. (Exhibit IV-87)

Exhibit IV -82
DC/DC Regulators Product Selection Criteria for Medical Respondents
(Mean Rating)

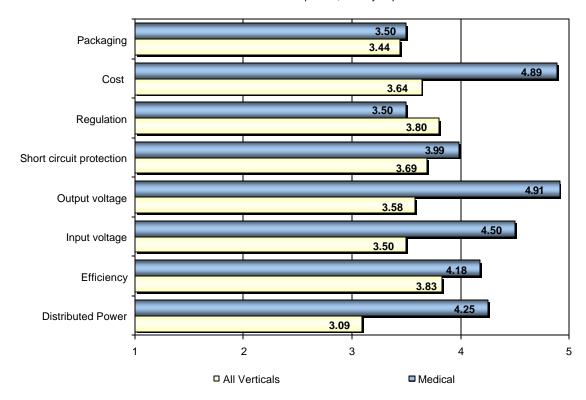


Exhibit IV -83
MOSFET Product Selection Criteria for Medical Respondents
(Mean Rating)

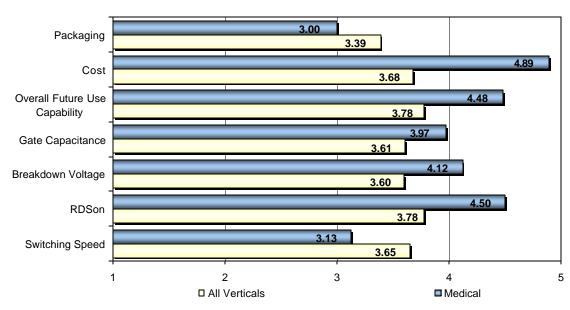


Exhibit IV-84
Use of DC/DC Regulators in the Medical Industry
(Percent of Respondents)

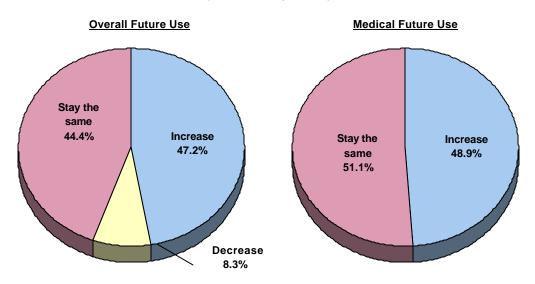


Exhibit IV-85
Use of Linear Regulators in the Medical Industry
(Percent of Respondents)

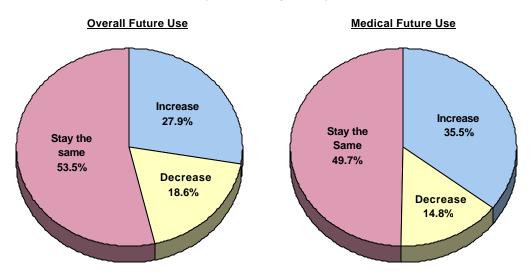


Exhibit IV -86 Use of MOSFETS in the Medical Industry (Percent of Respondents)

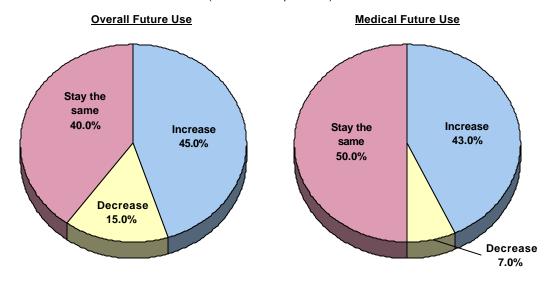
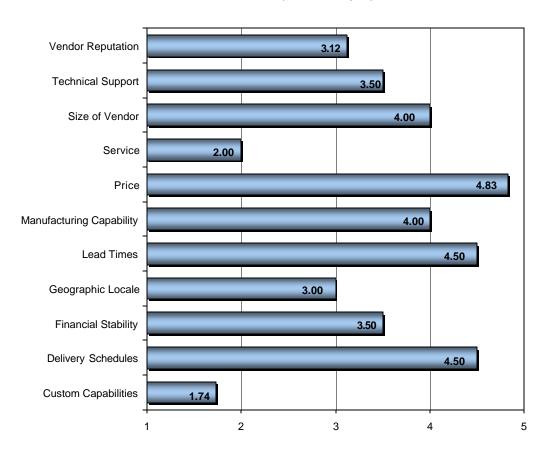


Exhibit IV -87
Non-Product Selection Criteria for Medical Respondents
(Mean Rating)



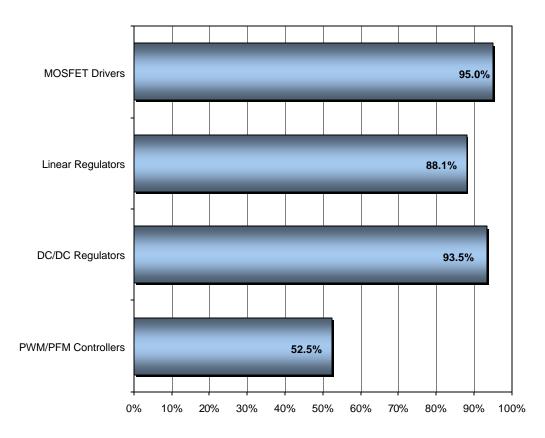
## **MILITARY**

Geo-political circumstances have fueled an increased demand by OEMs in the Military and Aerospace market. Exhibit IV-88 shows the percent of respondents in the Military/Aerospace market using each type of power IC.

Exhibit IV -88

Military and Aerospace Respondents Using Each Type of Power IC

(Percent of Respondents)



Note: Percentages sum to over 100% due to multiple responses.

ICs used in aerospace applications are highly specialized and are more frequently purchased in lower quantities. As evidenced in Exhibit IV-89 IV-93 product criteria such as switching frequencies, input voltages are of highest importance. Generally the ICs are designed to meet stringent requirements put forth by aerospace or military specs.

Exhibit IV -89
PWM/PFM Product Selection Criteria for Military and Aerospace Respondents (Mean Rating)

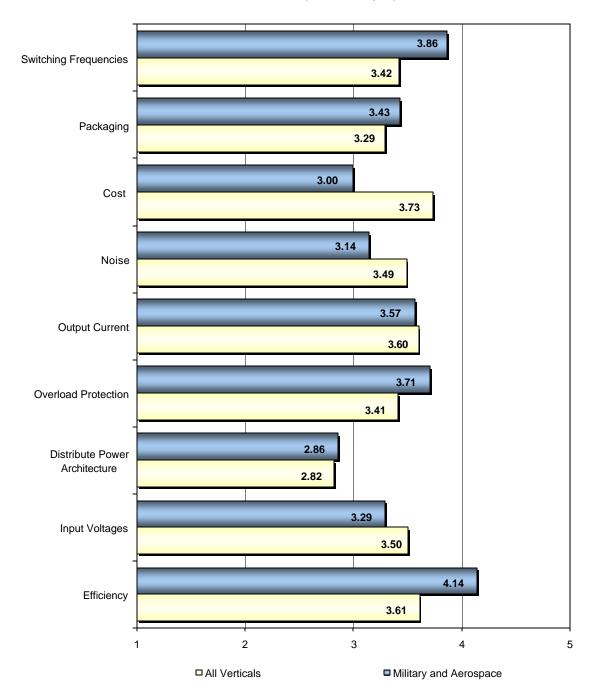


Exhibit IV -90
DC/DC Regulators Product Selection Criteria for Military and Aerospace Respondents
(Mean Rating)

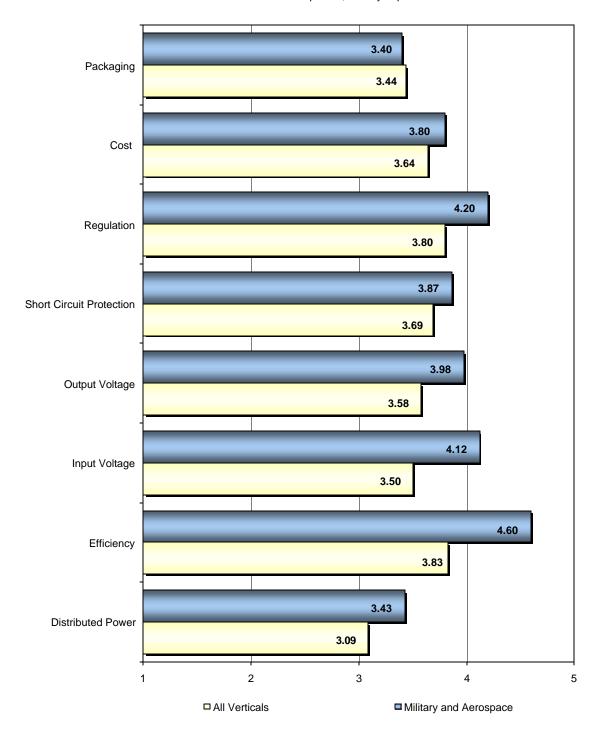


Exhibit IV -91
Linear Regulators Product Selection Criteria for Military and Aerospace Respondents (Mean Rating)

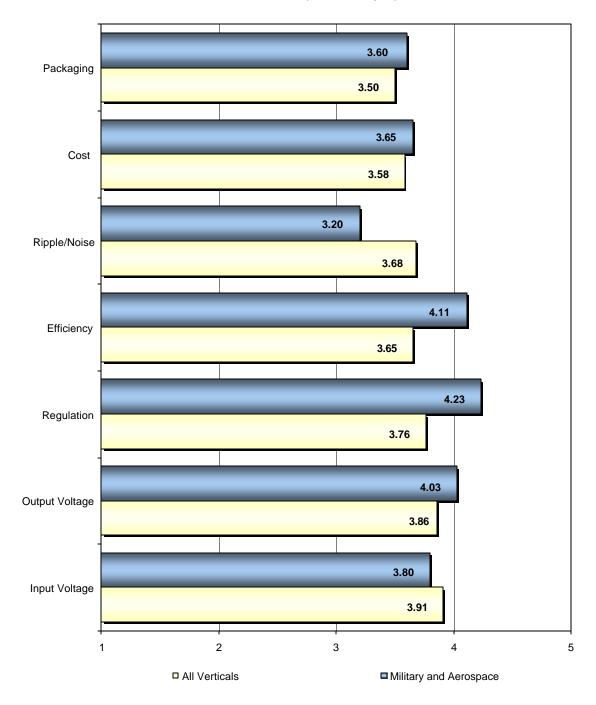


Exhibit IV -92
PFC Controllers Product Selection Criteria for Military and Aerospace (Mean Rating)

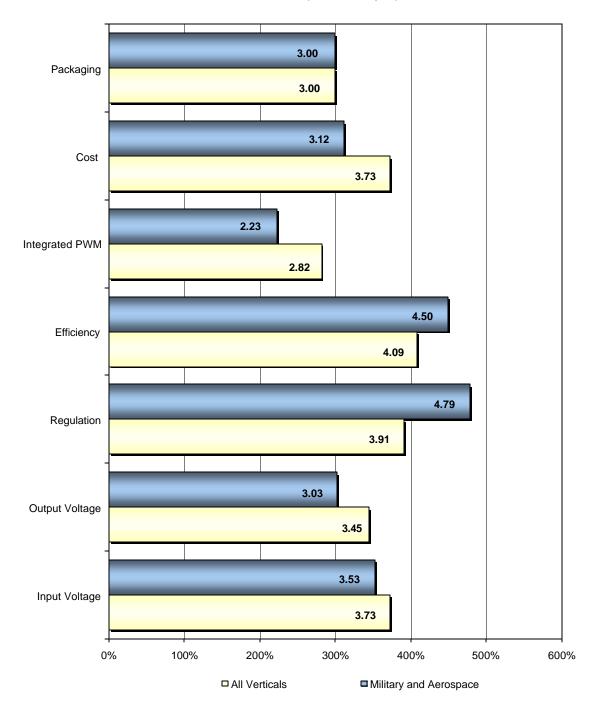
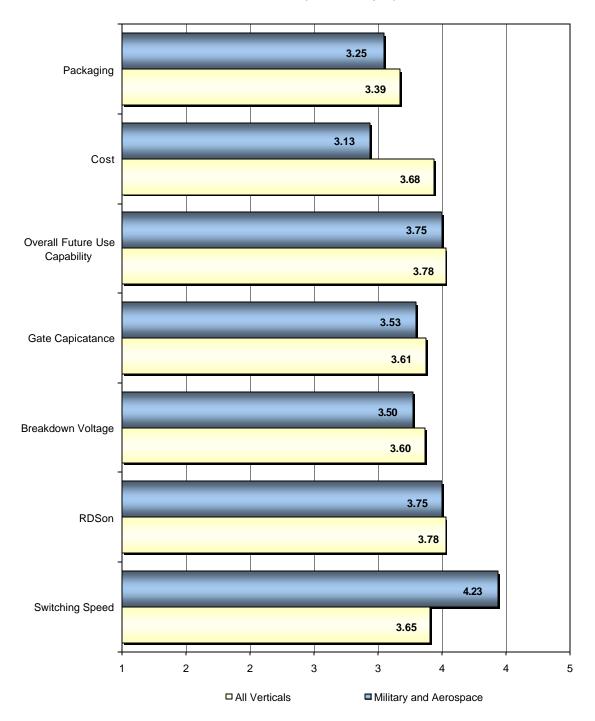


Exhibit IV -93

MOSFET Product Selection Criteria for Military and Aerospace Respondents
(Mean Rating)



Exhibits IV-94 through IV-97 show fluctuating demand pictures by the OEMS. However, power ICs for the Military industry tend to have high margins and offer profitability at lower volumes.

Exhibit IV -94
Use of PWMs in the Military and Aerospace Industry
(Percent of Respondents)

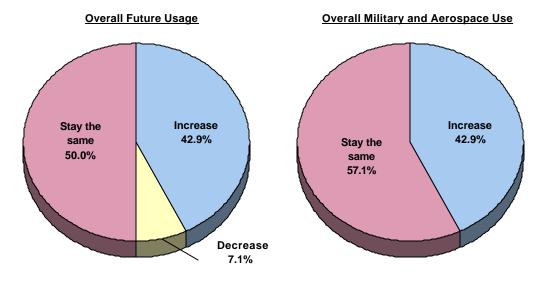


Exhibit IV -95
Use of Linear Regulators in the Military and Aerospace Industry
(Percent of Respondents)

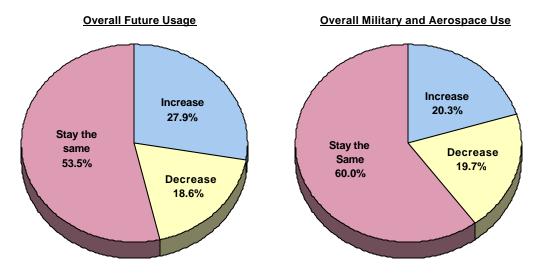


Exhibit IV -96
Use of PFC Controllers in the Military and Aerospace Industry
(Percent of Respondents)

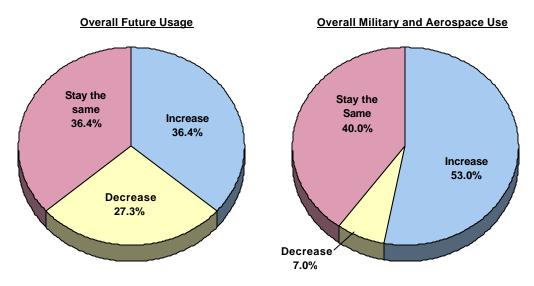
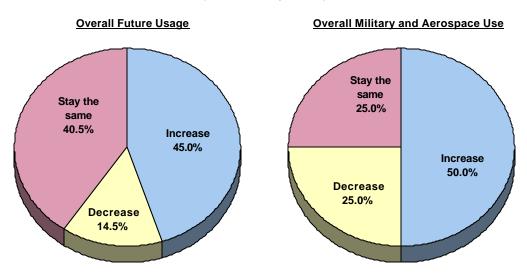


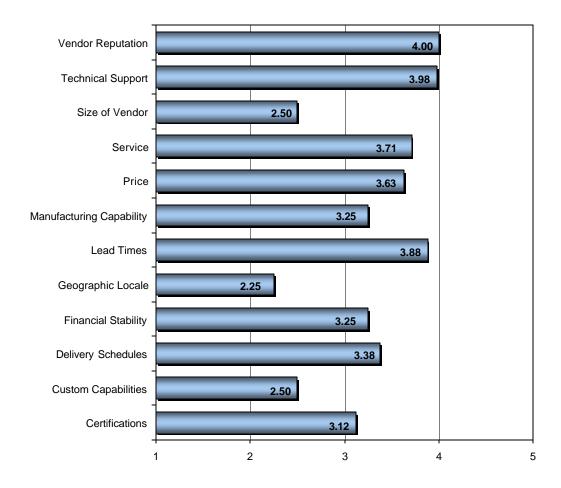
Exhibit IV-97
Use of MOSFETS in the Military and Aerospace Industry
(Percent of Respondents)

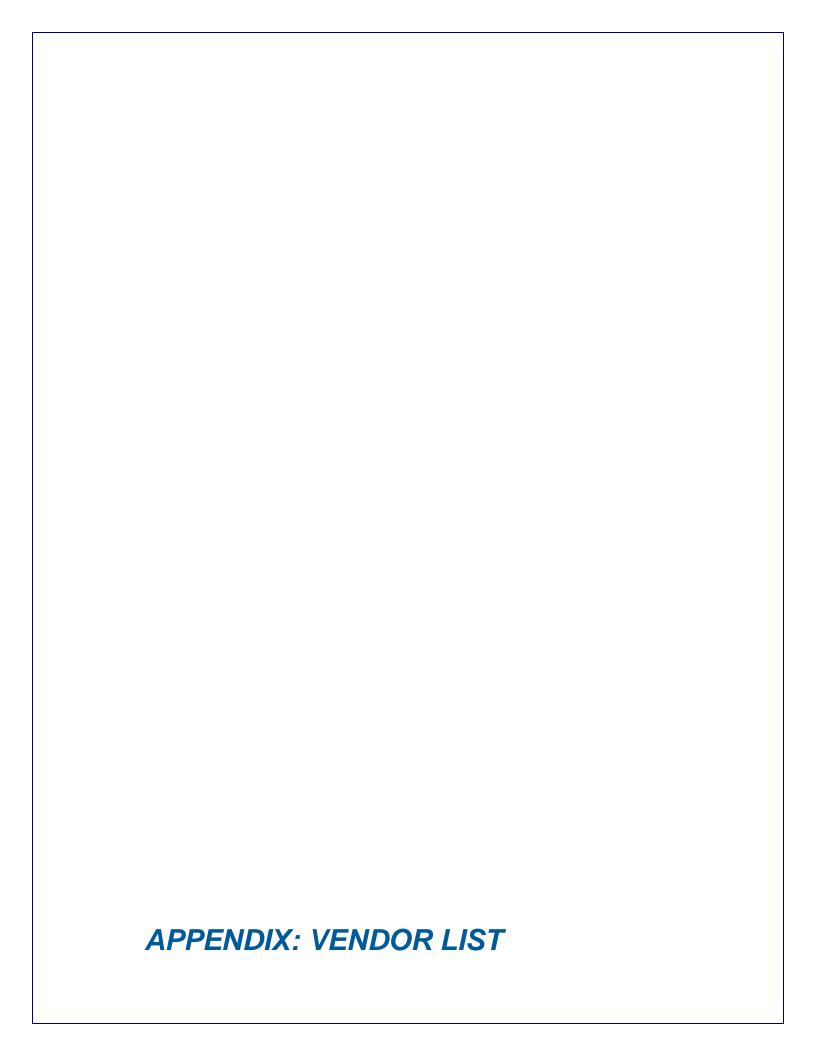


Vendor reputation and long-standing relationships characterize the most important non-product selection criteria in the Military/Aerospace market. (Exhibit IV-98)

Exhibit IV -98
Non-Product Selection Criteria for Military and Aerospace Respondents (Mean Rating)

1=Not Important, 5=Very Important





#### ADD MICROTECH INC.

492 Altamont Drive Milpitas, CA 95035 Tel: +1-408-941-0420

Fax:+1-408-941-0864

http://www.addmtek.com/Index.htm

## ADVANCED MONOLITHIC SYSTEMS (AMS) INC.

418 Stealth Street Livermore, CA 94550 TEL: 925-443-0722 FAX: 925-443-0723

http://www.advanced-monolithic.com

## **AITEC**

Subsidiary of BTI Suite # 118

1000 Old County Circle Windsor Locks, CT 06096

Tel: 860 292-1477

http://home.sprintmail.com/~aitec/

## ALLEGRO MICROSYSTEMS INC.

Unit of Sanken Electric Co., Ltd. 115 Northeast Cutoff P.O. Box 15036

Tel: 508 853-5000 Fax: 508 853-5049

Worcester, MA 01615

http://www.allegromicro.com

## ALPHA MICROELECTRONICS GROUP GMBH

Im Technologiepark 1 15236 Frankfurt (Oder), Germany

Tel: ++49-335-557-1750 Fax: ++49-335-557-1759

http://www.alpha-microelectronics.de/

### ANADIGICS INC.

35 Technology Drive Warren, New Jersey 07059

Tel: 908 668-5000 Fax: 908 668-5068

http://www.anadigics.com

### ANALOG DEVICES INC.

3 Technology Way P.O. Box 9106 Norwood, MA 02062 Tel: 781 329-4700

Fax: 781 326-8703 http://www.analog.com

## **ANALOG INTEGRATIONS CORP.**

8F, No. 443, Rui Guang Rd. Nei Hu Dist., Taipei, Taiwan

Tel: 886-2 8797-6777
Fax: 886-2 8797-6788
http://www.analog.com.tw/

## ANALOG MICROELECTRONICS INC.

3100 De La Cruz Boulevard

Suite 201

Santa Clara, CA 95054-2046

Tel: 408 988-2388 Fax: 408 988-2489

http://www.analogmicro.com

## **ANALOGICTECH**

830 East Argues Ave.

Sunnyvale Ca.

TEL: 408-737-4600 FAX: 408-737-4611

http://www.analogictech.com

## ANPEC ELECTRONICS CORP.

5F, No. 2 Li-Hsin Road, SBIP

Hsin-Chu, Taiwan, R.O.C.

Tel: 886-3-5642000 Fax: 886-3-5642050

Taipei Branch

7F, No. 137, Lane 235, Pao Chiao Rd. Hsin Tien City, Taipei Hsien, Taiwan, R.O.C.

Tel: 886-2-89191368 Fax: 886-2-89191369

## **APEX MICROTECHNOLOGY**

5980 North Shannon Road Tuscon, Arizona 85741 Tel: 520.690.8600 www.apexmicrotech.com

## **ASTEC SEMICONDUCTOR**

255 Sinclair Frontage Rd.

Milipitas, CA 95035

Tel: 408 263-8300

Fax: 408 263-8340

http://www.astecsemi.com

## BOCA SEMICONDUCTOR CORPORATION

6660 East Rogers Circle Boca Raton, Florida 33487

Tel: 561-226-8501 Fax: 561-226-8524

http://www.bocasemi.com/

## **CALIFORNIA MICRO DEVICES**

215 Topaz Street

Milpitas, CA 95035

Tel: (408) 263-3214

Fax: (408) 263-7846

http://www.calmicro.com/

## CALOGIC, LLC

237 Whitney Place

Fremont, CA

Tel: 510-656-2900

Fax: 510-651-1076

http://www.calogic.net/

## **CCS POWER**

1000 Old County Circle Windsor Locks, CT 06096

Tel: 860-292-1477

Fax: 860-292-1477

## CERAMATE TECHNICAL CO LTD

1F-5 No. 66

Nan-Kan Road, Sec. 2

Luchu, Tao Yuan

Taiwan 338

Tel: (886 3) 3529445

Fax: (886 3) 3521052

http://www.ceramate.com.tw

#### DIALOG SEMICONDUCTOR

54 Old Highway 22

Clinton, New Jersey 08809

Tel: (+1) 908 238 0200

Fax: (+1) 908 238 0201

http://www.dialog-

semiconductor.com/index.php

### DYNEX SEMICONDUCTOR LTD.

Doddington Road, Lincoln

Lincolnshire. LN6 3LF, United Kingdom

Tel: 44 (0) 1522-500500

http://www.dynexsemi.com

## FAIRCHILD SEMICONDUCTOR CORP.

82 Running Hill Road

South Portland, ME 04106

Tel: 207 775-8100

Fax: 207 761-6020

http://www.fairchildsemi.com

#### **FUJI ELECTRIC CORP. OF AMERICA**

Park 80 West Plaza II

Saddle Brook, NJ 07663

Tel: 201 712-0555

Fax: 201 368-8258

http://www.fujielectric.co.jp

## **FUJI ELECTRIC CO., LTD.**

Shinjuku Koyama Bldg., 30-3, Yoyogi 4-

chome

Shibuya-ku, Tokyo, 151-8520 Japan

Tel: 03-5388-7652

Fax: 03-5388-7982

http://www.fujielectric.co.jp

## **FUJI SEMICONDUCTORS**

Gate City Ohsaki, East Tower, 11-2, Osaki

1-chome

Shinagawa-ku, Tokyo 141-0032, JAPAN

Tel: 3-5435-7155

Fax: 3-5435-7466

http://www.fujielectric.co.jp/eng/denshi/scd/in

dex.html

## **FUJITSU LTD., JAPAN**

4-1-1 Kamikodanaka, Nakahara-ku,

Kawasaki, Kanagawa 211-8588, Japan

Tel: 81-44 777-1111 Fax: 81-44 754-3329 http://www.fujitsu.co.jp

# FUJITSU MICROELECTRONICS AMERICA, INC.

Unit of Fujitsu Ltd, Japan 3545 North First Street

San Jose, California 95134-1804

Tel: 408 922-9000 Fax: 408 432-9044

http://www.fujitsumicro.com

#### **GALAXY POWER INC.**

2500 Eisenhower Avenue

PO Box 890

Valley Forge, PA 19482

Tel: 610 676-0188 Fax: 610 676-0189

http://www.galaxypower.com

## **GMT TECHNOLOGY**

6F, No.11, Park Ave. 2, Science-Based

Industrial Park

HsinChu, Taiwan, R.O.C. 300

Tel: 886-3-578-8833 Fax: 886-3-578-4289 http://www.gmt.com.tw/

#### HOLTEK SEMICONDUCTOR INC.

No.3 Creation Rd. II

Science-based Industrial Park

Hsinchu, Taiwan, R.O.C

Tel: 886-3-563-1999 Fax: 886-3-563-1189 http://www.holtek.com.tw

## HONEYWELL, INC.

101 Columbia Road Morristown, NJ 07962

Tel: (973) 455-2000 Fax: (973) 455-4807 http://www.honeywell.com/

#### **I WATT**

90 Albright Way

Los Gatos, CA 95032-1827

Tel: 408.374.4200 Fax: 408.341.0455 http://www.iwatt.com

#### IMP INC.

2830 North First Street San Jose, CA 95134-2071

Tel: 408 432-9100 Fax: 408 434-0335 http://www.impweb.com

## **INFINEON TECHNOLOGIES AG**

St. Martin Str. 53 P.O. Box 80 09 49

81609 München, Germany

Tel: 49 89-23 40

http://www.infineon.com

# INFINEON TECHNOLOGIES CORPORATION

1730 North First St. San Jose, CA 95112 Tel: 408 501-6000 Fax: 408 501-2424

http://www.infineon.com

## INTERNATIONAL RECTIFIER CORP.

233 Kansas Street El Segundo, CA 90245 Tel: 310 322-3331

Fax: 310 322-3332 http://www.irf.com

## INTERSIL HOLDING CO.

7585 Irvine Center Dr. Irvine, CA 92618 Tel: (949) 341-7000 http://www.intersil.com

## IXYS CORPORATION

3540 Bassett St.

Santa Clara, CA 95054.

Tel.: 408-982-0700 Fax: 408-748-9788 http://www.ixys.com/

#### JINGUSA LTD

309. Donggil Bldg, 252-16 Kui-dong

Kwangjin-ku

Seoul 143-200 Korea

Tel: 82-2-456-1866

Fax: 82-2-455-3613/452-1551

http://www.jingusa.com

## JTECH: JESS TECHNOLOGY CO., LTD.

20/F., First Pacific Bank Center,

56 Gloucester Road

Wan Chai, Hong Kong.

Tel: (852) 2123 3289 Fax: (852) 2123 3393

http://www.jesstech.com/\_english/index.html

## **KOREA ELECTRONICS CO. LTD. (KEC)**

Suite 801, Shinsong Building 25-4

Youido-dong, Yongdungpo-gu

Seoul, Korea

Tel: 82-2-785-7761 Fax: 82-2-782-4529

http://www.keccorp.com

## **KEC AMERICA CORP.**

Division of Korea Electronics Co. Ltd. (KEC)

1200 Main Suite D

Irvine, CA 92614

Tel: 949 852-8807

Fax: 949 852-8809

http://www.keccorp.com

#### LINEAR TECHNOLOGY CORPORATION

1630 McCarthy Boulevard

Milipitas, CA 95035

Tel: 408 432-1900

Fax: 408 434-0507

http://www.linear-tech.com

#### LOVOLTECH, INC.

3333 Bowers Avenue, #236

Santa Clara, CA 95054

Tel: 408 654-1980

Fax: 408 654-1988

## M. S. KENNEDY CORP.

4707 Dey Road

Liverpool, NY 13088

Tel: 315 701-6751

Fax: 315 701-6752

http://www.mskennedy.com

## MACROBLOCK, INC.

F.6-4 No.18, Pu-Ting Rd.

Hsinchu, Taiwan, R.O.C.

Tel: +886-3-5790068

http://www.mblock.com.tw/index.html

### MAXIM INTEGRATED PRODUCTS INC.

120 San Gabriel Drive

Sunnyvale, CA 94086

Tel: 408 737-7600

Fax: 408 737-7194

http://www.maxim-ic.com

#### MICREL SEMICONDUCTOR

1849 Fortune Drive

San Jose, CA 95131

Tel: 408 944-0800

Fax: 408 944-0970

http://www.micrel.com

## MICRO ANALOG SYSTEMS

Kamreerintie 2

Espoo, Finland FIN-02770

Tel: 358 9805-2355

Fax: 358 9805-3213

http://www.mas-oy.com

#### MICRO ELECTRONICS LTD.

38 Hung To Road,

Kwun Tong, Hong Kong. (P.O. Box 69477)

Tel: (852)-2343 0181

Fax: (852)-2341 0321

http://www.microelectr.com.hk/

## MICROCHIP TECHNOLOGY INC.

2355 West Chandler Blvd.

Chandler, Arizona 85224-6199

Tel: 480-792-7200

Fax: 480-792-9210

http://www.microchip.com/

## MICRON TECHNOLOGY, INC.

8000 South Federal Way

P.O. Box 6

Boise, Idaho 83707-0006

Tel: 208-368-4000 Fax: 208-368-2536 http://www.micron.com/

## **MICROSEMI CORPORATION**

2830 South Fairview St. Santa Ana, CA 92704

Tel: 714 979-8220 Fax: 714 557-5989

http://www.microsemi.com

## MITSUBISHI ELECTRIC CORPORATION

2-3 Marunouchi, Chiyoda-ku

Tokyo 100, Japan Tel: 81 3 3218-2111 Fax: 81 3 3218-3537

http://www.mitsubishi.com

## MITSUBISHI ELECTRIC & ELECTRONICS USA INC.

Unit of Mitsubishi Electric Corporation, Japan

Americas Corporate Office

5665 Plaza Drive P.O. Box 6007

Cypress, CA 90630-5023

Tel: (714) 220-2500 Fax: (714) 229-3854

http://www.mitsubishichips.com

## MITSUBISHI SEMICONDUCTOR

Mitsubishi Electric & Electronics USA

Electronic Device Group 1050 East Arques Avenue Sunnyvale, CA 94085

Tel: 408-730-5900 Fax: 408-732-9382

http://www.mitsubishichips.com/index.htm

## MITSUMI ELECTRIC CO. LTD.

8-8-2,Kokuryo-cho, Chofu-shi Tokyo 182-8557, Japan

Tel: 03 3489-5333 Fax: 03 3488-3031 http://www.mitsumi.co.jp

## MITSUMI ELECTRONICS USA

Unit of Mitsumi Electric Co. Ltd., Japan 5808 West Campus Circle Drive

Irving, TX 75063 Tel: 972 550-7300 Fax: 972 550-7424 http://www.mitsumi.com

## NANJING MICRO ONE ELECTRONICS INC.

Tel: 86-25-4705909 Fax: 86-25-4712685

http://www.microne.com.cn/edoc/p2.php

## NATIONAL SEMICONDUCTOR CORP.

2900 Semiconductor Drive

P.O. Box 58090

Santa Clara, CA 95052-8090

Tel: 408 721-5000 Fax: 408 739-9803 http://www.national.com

#### **NEC CORPORATION**

7-1, Shiba 5-chome Minato-ku Tokyo 108-8001, Japan

Tel: 03 3454-1111 Fax: 03 3798-1510

http://www.nec-global.com

## **NEC ELECTRONICS INC.**

Division of NEC Corporation, Japan

2880 Scott Blvd.

Santa Clara, CA 95050-2554

Tel: 408 588-6000 Fax: 408 588-6130

## **NEOTEC SEMICONDUCTOR LTD.**

1F, No.7, Lane 17, Ming Chuan Street Chu Pei City, Hsin Chu Hsien, Taiwan

Tel: + 8863 - 3 - 5537688 Fax: + 8863 - 3 - 5537789 http://www.neotec.com.tw

## **NEW JAPAN RADIO CO.,LTD. (NJR)**

3-10, Nihonbashi Yokoyama-cho, Chuo-ku, Tokyo 103-8456, Japan

Tel: 81 3 5642-8222 Fax: 81 3 5642-8220

http://www.njr.co.jp/index\_e.htm

#### NJR CORPORATION

Unit of New Japan Radio Co., Ltd., Japan

198 Stauffer Blvd San Jose, CA 95125 Tel: (408) 995-6200 Fax: (408) 938-5580

Fax: (408) 938-5580 http://www.njr.com

## NIPPON PRECISION CIRCUITS INC. (NPC)

4-3, Fukuzumi 2-chome

Koto-ku, Tokyo, 135-8430 Japan

Tel: 81 3 3642-6661 Fax: 81 3 3642-6698 http://www.npc.co.jp

# NIPPON PRECISION CIRCUITS INC. (NPC)

2320 Walsh Avenue, Suite lAugustine, Suite

240

Santa Clara, Ca. 95054 Tel: 408-855-8589 Fax: 408-516-9916

http://www.npcamerica.com

## **O2 MICRO**

3118 Patrick Henry Drive Santa Clara, CA 95054 Tel: (408) 987-5920 Fax: (408) 987-5929 http://www.o2micro.com

## ON SEMICONDUCTOR

Semiconductor Components Industries, LLC 5005 East McDowell

PO Box 64222

Phoenix, Arizona 85082-4222

Tel: 602 244-6600 Fax: 602 244-6071 http://www.onsemi.com

## PANASONIC SEMICONDUCTOR COMPANY

Matsushita Electronics Corporation

1 Kotari-Yakemachi

Nagaokakyo, Kyoto 617-8520 Japan

Tel: 075 951-8151

http://www.mec.panasonic.co.jp/semicon

### PHILIPS ELECTRONICS N.V.

5600 PB, Eindhoven The Netherlands Tel: 31 40 278-3749 Fax: 31 40 278-8399

http://www.philips.com

## **PHILIPS SEMICONDUCTORS**

Unit of Philips Electronics N.V.

811 East Arques Avenue PO Box 3409

Sunnyvale, CA 94088

Tel: 408 991-2000 Fax: 408 991-2311

http://www.semiconductors.philips.com

#### POWEREX INC.

200 E. Hillis Street Youngwood, PA 15697 Tel: 724-925-7272 http://www.pwrx.com

## POWER INTEGRATIONS INC.

5245 Hellyer Avenue San Jose, CA 95138 Tel: (408) 414-9200 Fax: (408) 414-9201 http://www.powerint.com

## POWERSMART INC.

One Research Drive Shelton, CT 06484 Tel: 203 925-1340 Fax: 203 925-1714

http://www.powersmart.com

#### **PRIMARION**

2507 West Geneva Drive

Tempe, AZ 85282 Tel: (602) 454-7205 Fax: (602) 454-7220

http://www.primarion.com

#### PRINCETON TECHNOLOGY C&C CORP.

8F No. 2 Alley 6 Lane 235

Baio Chad Rd.

HSIN TIEN Taipai Hsien Taiwan Roc

Tel: 866-(2)-2915-1818 Fax: 866-(2)-2915-1616 Email: service@Ptcc.com.tw

#### RAYCHEM CIRCUIT PROTECTION

Division of Tyco Electronics 308 Constitution Drive

Menlo Park, CA 94025-1164

Tel: 650 361-6900 Fax: 650 361-5579

http://www.circuitprotection.com

## RICOH ELECTRONIC DEVICES

Division of Ricoh Company Ltd. 13-1 Himemuro-cho, Ikeda City

Osaka 563-8501, Japan Tel: 81 727 53-1111

http://www.ricoh.co.jp/LSI/english

## **RICOH CORPORATION EDD US**

5 Dedrick Place

West Caldwell, NJ 07006

Tel: 973/882-2000 Fax: 973/882-5840

http://www.ricoh-usa.com

## ROHM CO., LTD.

21, Saiin Mizosaki-cho

Ukyo-ku, Kyoto 615-8585, Japan

Tel: 075 311-2121 Fax: 075 315-0172 http://www.rohm.com

#### **ROHM ELECTRONICS USA**

Division of Rohm Co., Ltd., Japan

10145 Pacific Heights

Suite 1000

San Diego, CA 92121

Tel: 858 625-3630

Fax: 858 625-3670

http://www.rohmelectronics.com

## SAMSUNG SEMICONDUCTOR, INC.

3655 North First St.

San Jose, CA 95134-1707

Tel: (408) 544-4000 Fax: (408) 544-4934

http://www.usa.samsungsemi.com/

## SANKEN ELECTRIC CO., LTD.

3-6-3, Kitano, Nitza-shi

Saitama-ken 352-8666, Japan

Tel: 81 48 472-1111 Fax: 81 48 471-6249

http://www.sanken-ele.co.jp

## **SANREX CORPORATION**

50 Seaview Boulevard

Port Washington, NY 11050-4618

Tel: (516) 625-1313 Fax⊗516) 625-8845 http://www.sanrex.com

## SANYO ELECTRIC CO., LTD.

Tokyo Bldg.,1-10,1-chome,Ueno

Taito-ku,Tokyo 110-8534 Japan Tel: 81-3-3837-6339

Fax: 81-3-3837-6377

http://www.semic.sanyo.co.jp

## SANYO SEMICONDUCTOR CORPORATION

Division of Sanyo Electric Co., Ltd. 2010 N.1st Street, Suite 500

San Jose, CA 95131 Tel: 408 441-6567

Fax: 408 441-6672

http://www.semic.sanyo.co.jp

#### SATCON

165 Cedar Hill Street Marlborough Ma. 01752 Tel: 508-485-6350

Fax:508-485-5160

http://www.satconelectronics.com

## **SEIKO INSTRUMENTS INC., JAPAN**

8, Nakase 1-chome, Mihama-ku, Chiba-shi Chiba 261-8507, Japan http://www.sii.co.jp

## SEIKO INSTRUMENTS US A INC.

Electronic Components Division
Unit of Seiko Instruments Inc., Japan
2990 West Lomita Boulevard

Torrance, CA 90505 Tel: 310 517-7771 Fax: 310 517-7792

http://www.seiko-usa-ecd.com

#### **SEMELAB**

Coventry Road Lutterworth Leicestershire, UK LE17 4JB Tel: +44 (0) 1455 556565 Fax: +44 (0) 1455 552612 http://www.semelab.co.uk/

## SEMIKRON INTERNATIONAL

Postfach 82 02 51, 90253 Nürnberg,

Sigmundstr. 200

90431 Nürnberg, Germany

Tel: 0911-6559-0, 0911-6559-234 Fax: 0911-6559-262, 0911-6559-293

## **SEMIKRON, INC.--**US Headquarters

11 Executive Drive Hudson, N.H. 03051 Tel: 603-883-8102 Fax: 603-883-8021

http://www.semikron.com/semineu/index.html

#### **SEMTECH CORPORATION**

652 Mitchell Road

Newbury Park, CA 91320

Tel: 805 498-2111 Fax: 805 498-3804

http://www.semtech.com

## SENSITRON SEMICONDUCTOR, INC.

221 West Industry Ct. Deer Park, NY 11729 Tel: 631 586-7600

Fax: 631 242-9798

http://www.sensitron.com

#### SHARP MICROELECTRONICS GROUP

Unit of Sharp Corporation, Japan 5700 Northwest Pacific Rim Boulevard #20

Camas, WA 98607 Tel: 360 834-2500 Fax: 360 834-8903

http://www.sharpmeg.com

## SHINDENGEN AMERICA, INC.

2985 East Hillcrest Dr., Suite 140 Westlake Village, CA 91362-3170

Tel: (805) 373-1130 Fax: (805) 373-3710

http://www.shindengen.com/

## SIPEX CORP.

22 Linnell Circle Billerica, MA 01821 Tel: 978 667-8700 Fax: 978 670-9001

http://www.sipex.com

## SKYWORKS SOLUTIONS

20 Sylvan Road P.O. Box 1044 Woburn, MA 01801 Tel: 781 376-3000 Fax: 617 824-4579

http://www.skyworksinc.com/

#### **STMICROELECTRONICS**

1310 Electronic Drive Carrolton, TX 75006

Tel: 972 466-6000 Fax: 972 466-7997 http://www.st.com

## SUMMIT MICROELECTRONICS, INC.

300 Orchard City Drive, #131

Campbell, CA 95008 Tel: (408) 378-6461 Fax: (408) 378-6586

http://www.summitmicro.com/home/

#### SUPERTEX INC.

1235 Bordeaux Drive Sunnyvale, CA 94089 Tel: 408 744-0100

Fax: 408 222-4800

http://www.supertex.com

#### TEXAS INSTRUMENTS INC.

12500 TI Boulevard Dallas, TX 75243-4136 Tel: 972 995-3333

http://www.ti.com

### TOKO INC. JAPAN

1-17, Higashi-yukigaya 2-chome Ohta-ku, Tokyo, 145-8585 Japan

Tel: 03 3727-1161 Fax: 03 3727-1176 http://www.toko.co.jp

## **TOKO AMERICA INC.**

Unit of Toko Inc., Japan 1250 Feehanville Drive Mt. Prospect, IL 60056

Tel: 847 297-0070 Fax: 847 699-7864 http://www.tokoam.com

## TOREX SEMICONDUCTOR

8F Asumi Bldg. 1-2-7 Etchujima

Koto-ku, Tokyo 135-0044 Japan

Tel: 03 3630-3323 Fax: 03 3630-3343 http://www.torex.co.jp

## TOSHIBA AMERICA ELECTRONIC COMPONENTS

9775 Toledo Way Irvine, CA 92618 Tel: 949 455-2000

Fax: 949 859-3963

http://www.toshiba.com/taec

## UNISONIC TECHNOLOGIES CO, LTD.

4F-2, No. 16, Lane 609, Sec. 5, Chung-shin Rd. San-Chung City, Taipei Hsien, Taiwan Tel:886-2-29995013

Fax:886-2-29991561 / 29954653 http://www.unisonic.com.tw/about.htm

#### VISHAY/SILICONIX

2201 Laurelwood Road Santa Clara, CA 98054 Tel: 408 988-8000 Fax: 408 970-3950 http://www.siliconix.com

## WELTREND SEMICONDUCTOR, INC.

3F., No. 24, Industry E. 9th Rd. Science-Based Industrial Park,

Hsin-Chu 300, Taiwan Tel: + 886 - 3 - 5780241 Fax: + 886 - 3 - 5794278 http://www.weltrend.com

## XICOR, INC.

1511 Buckeye Dr. Milpitas, CA 95035 Tel: 408 432-8888 Fax: 408 432-0640 http://www.xicor.com

## Y&Y UNICTRON ENTERPRISE CO.

11F., No306-4, SEC.1. Ta Tung Rd.,

Hsi Chih, Taipei Hsien

Taiwan, 222

Tel: 886-2-26419455 Fax: 886-2-26418842

## ZETEX PLC.

Subsidiary of Telemetrix Plc. Fields New Road, Chadderton Oldham UK OL9 8NP

Tel: 44 0 161 622-4422 Fax: 44 0 161 622-4420 http://www.zetex.com

## **ZETEX US SALES OFFICE**

47 Mall Dr., Unit 4 Commack, NY 11725 Tel: (631) 543-7100 Fax: (631) 864-7630 http://www.zetex.com